

PRELIMINARY DRAFT

Wastewater Utility Capacity Charges Study

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Prepared for  
City of San Leandro, California  
March 2019

MUNICIPAL FINANCIAL SERVICES

2960 Valley Basin Avenue, Henderson, Nevada 89052-3814

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## List of Abbreviations

|       |   |
|-------|---|
| BOD   | Biochemical Oxygen Demand                       |
| City  | City of San Leandro                             |
| CCI   | Construction Cost Index                         |
| CIP   | Capital Improvement Program                     |
| EDU   | Equivalent Dwelling Unit                        |
| ENR   | Engineering News Record                         |
| FY    | Fiscal year (July 1 to June 30)                 |
| FY19  | July 1, 2018 to June 30, 2019                   |
| gpd   | Gallons per Day                                 |
| HCF   | Hundred Cubic Feet (equal to ~ 748.1 gallons)   |
| NPDES | National Pollutant Discharge Elimination System |
| O&M   | Operation and maintenance                       |
| R&R   | Renewal and Replacement                         |
| SSC   | Sewer Service Charge                            |
| SS    | Suspended Solids                                |

# Executive Summary

In April 2018, the City of San Leandro (City) contracted with Municipal Financial Services to evaluate wastewater capacity charges and recommend a revised schedule of wastewater capacity charges.<sup>1</sup>

A capacity charge is a charge to pay for public agencies’ facilities in existence at the time the charge is imposed or to pay for new facilities that will be constructed in the future that are of benefit to the person or property being charged (new development or increases to existing service capacity). The charge ensures that the “growth pays for growth” by allocating the cost of new facilities and the cost of unused capacity in existing facilities to new development while allocating the cost of repairing and refurbishing facilities used by current customers to rates.

Capacity charges may only be used for funding capital improvements. The City’s main source of revenue, Sewer Service Charges, are from rate payers and may be used for capital or operating expenditures.

The City’s current and recommended wastewater unit costs of capacity and capacity charges are shown in the table below.<sup>2</sup> Unit costs of capacity are used to calculate charges for any new connection or increase in capacity required for a current connection.

Current charges were developed in 2010 and have been escalated over time using an index based on construction costs.

**Table ES-1. Current and Recommended Wastewater Unit Costs of Capacity**

| Item                          | Current  | Recommended |         |         |         |         |
|-------------------------------|----------|-------------|---------|---------|---------|---------|
|                               | FY19     | FY20        | FY21    | FY22    | FY23    | FY24    |
| <b>Unit Costs of Capacity</b> |          |             |         |         |         |         |
| Flow, \$/gallons per day      | \$20.51  | \$22.02     | \$23.14 | \$24.30 | \$25.51 | \$26.76 |
| BOD, \$/pounds per day        | \$838.61 | \$938       | \$986   | \$1,035 | \$1,087 | \$1,140 |
| SS, \$/pounds per day         | \$961.17 | \$993       | \$1,043 | \$1,096 | \$1,150 | \$1,207 |
| <b>Dollar Change</b>          |          |             |         |         |         |         |
| Flow                          |          | \$1.51      | \$1.12  | \$1.16  | \$1.21  | \$1.25  |
| BOD                           |          | \$99        | \$48    | \$49    | \$52    | \$53    |
| SS                            |          | \$32        | \$50    | \$53    | \$54    | \$57    |
| <b>Percent Change</b>         |          |             |         |         |         |         |
| Flow                          |          | 7%          | 5%      | 5%      | 5%      | 5%      |
| BOD                           |          | 12%         | 5%      | 5%      | 5%      | 5%      |
| SS                            |          | 3%          | 5%      | 5%      | 5%      | 5%      |

<sup>1</sup> The term “connection fee”, as used by the City in the San Leandro Administrative Code, and “capacity charge”, as defined in the Government Code and used in this study, are synonymous.

<sup>2</sup> BOD and SS are conventional (as opposed to toxic) pollutants that are removed from wastewater during the treatment process. BOD is an acronym for biochemical oxygen demand. SS is an acronym for suspended solids. BOD is measured using a laboratory test in which standardized procedures are used to determine the oxygen requirements of wastewater. The BOD test measures the oxygen required for the biochemical degradation of organic material. The test results represent the average BOD strength of wastewater discharged during a given period. SS is measured using a laboratory test in which standardized procedures are used to measure solids that either float on the surface of, or are in suspension in water, sewage or other liquids, and which are largely removable by laboratory filtration procedures.

Wastewater capacity charges based on the City's current and recommended unit costs of capacity are shown in the table below. Flow and BOD/SS strength from residential connections is considered uniform among all connections in two categories – Single Family and Multiple Family. Current Flow assignments for each category are changed to reflect reduction in indoor water use. Current BOD/SS strength assignments for each category are increased in inverse proportion to indoor water use so that there is no change in the mass of BOD/SS discharge to the sewer. Flow and BOD/SS strength from individual nonresidential connections vary among a wide range. Flows shown for nonresidential connections are provided only to facilitate comparison of capacity charges for different nonresidential loadings.

**Table ES-2. Capacity Charges Based on Current and Recommended Unit Costs of Capacity**

|  |                     | (gal./day) | (milligrams/liter) |     | Current  | FY20      | Difference |         |
|--|---------------------|------------|--------------------|-----|----------|-----------|------------|---------|
|  |                     | Flow       | BOD                | SS  |          |           | Dollars    | Percent |
| <b>Unit Costs of Capacity</b>          |                     |            |                    |     |          |           |            |         |
| Flow, \$/gallons per day               |                     |            |                    |     | \$20.51  | \$22.02   | \$1.51     | 7.4%    |
| BOD, \$/pounds per day                 |                     |            |                    |     | \$838.61 | \$938.00  | \$99.39    | 11.9%   |
| SS, \$/pounds per day                  |                     |            |                    |     | \$961.17 | \$993.00  | \$31.83    | 3.3%    |
| <b>Residential Capacity Charges</b>    |                     |            |                    |     |          |           |            |         |
| Single Family                          | <i>current &gt;</i> | 189        | 195                | 195 | \$4,389  | \$3,920   | -\$469     | -10.7%  |
|  | <i>FY20 &gt;</i>    | 145        | 300                | 320 |          |           |            |         |
| Multiple Family                        | <i>current &gt;</i> | 158        | 193                | 193 | \$3,664  | \$3,270   | -\$394     | -10.8%  |
|  | <i>FY20 &gt;</i>    | 121        | 300                | 320 |          |           |            |         |
| <b>Nonresidential Capacity Charges</b> |                     |            |                    |     |          |           |            |         |
| High Strength                          |                     | 3,000      | 1,000              | 600 | \$96,940 | \$104,440 | \$7,500    | 7.7%    |
| Medium Strength                        |                     | 3,000      | 500                | 600 | \$86,450 | \$92,700  | \$6,250    | 7.2%    |
| Low Strength                           |                     | 145        | 300                | 320 | \$3,650  | \$3,920   | \$270      | 7.4%    |

## Section 1

# Introduction

A capacity charge is a charge to pay for public agencies' facilities in existence at the time the charge is imposed or to pay for new facilities that will be constructed in the future that are of benefit to the person or property being charged (new development or increases to existing service capacity). The charge ensures that the "growth pays for growth" by allocating the cost of new facilities and the cost of unused capacity in existing facilities to new development while allocating the cost of repairing and refurbishing facilities used by current customers to rates.

In developing capacity charges, we have endeavored to satisfy the rational nexus criteria generally applied to these types of charges. A rational nexus-based facility reserve charge must:

- Be rationally based on public policy that demonstrates a nexus between new development and the need to expand or build facilities to accommodate it.
- Not exceed the new development's proportional share of the cost of facilities needed to serve that development, after crediting it for other contributions that it has already made or will make toward that cost.
- Not be arbitrary or discriminatory in its application to individuals or customer classes.

Capacity charges are intended to recover a portion of the City's Capital Improvement Program (CIP) cost, and utility rate payers' prior investment in capital facilities that support land development through utility system expansion. The Wastewater capacity charges developed in this study meet the regulatory requirements found in Government Code Section 66000 *et sequentia* regarding the establishment of capacity charges.

## 1.1 Capacity Charge Regulatory Requirements

Section 66013 of the State of California Government Code defines a Capacity Charge as a charge to pay for public agencies' facilities in existence at the time the charge is imposed or to pay for new facilities that will be constructed in the future that are of benefit to the person or property being charged (new development or increases to existing service capacity). The City currently uses the term "Connection Fee" to mean *capacity charges collected at the time of connection*.

Section 66013 of the State of California Government Code defines a connection fee (as opposed to a capacity charge) as a fee for the physical facilities necessary to make a water connection or a sewer connection, including, but not limited to, meters, meter boxes, and pipelines from the structure or project to a water distribution line or sewer main, and that does not exceed the estimated reasonable cost of labor and materials for installation of those facilities.

## 1.2 Current Wastewater Capacity Charges

Current wastewater capacity charges – listed as “connection fees” in the San Leandro Administrative Code, Title 6, Chapter 4, § 6.4.100 – are shown in the table below.

|  |          |                     |  |
|--|----------|---------------------|--|
| Dwelling Units   |          |                     |  |
| Single Family  | \$4,389  | each                |  |
| Multiple Family  | \$3,664  | each                |  |
| Accessory Dwelling Unit  | \$3,664  | each                |  |
| Converting and existing apartment building<br>to condominium units | \$179    | per unit            |  |
| Nonresidential Users   |          |                     |  |
| Volume   | \$20.51  | per gallons per day |  |
| BOD  | \$838.61 | per pounds per day  |  |
| SS   | \$961.17 | per pounds per day  |  |

## 1.3 Capacity Charge Development Methodology

The revised capacity charges incorporate data including: 1) wastewater system design capacity; 2) valuation of existing assets; and 3) customer wastewater discharge characteristics.

Capacity charges are based on the premise that new development pay its proportional share of existing available capacity plus the costs for future system expansion. The capacity charges meet the rational nexus criteria generally applied to these types of charges.

The methodology used to develop the Capacity Charges consists of the following steps:

- Prepare an inventory of system assets and calculate the valuation for those assets.
- Determine the capacity of the current system.
- Estimate the amount of contributed capital. These contributions are subtracted from the value of the assets since the contribution is already included in the system inventory asset values.
- Calculate the unit cost of capital facilities.
- Prepare a schedule of capacity charges based upon the unit cost of capital facilities.



## Section 2

# Wastewater System Asset Valuation and Capacity

Capacity charges are defined as “a charge for public facilities in existence at the time a charge is imposed or charges for new public facilities to be acquired or constructed in the future that are of proportional benefit to the person or property being charged.” This section describes the development of valuations for existing facilities.

## 2.1 Asset Valuation

Wastewater system assets included in the capacity charge calculation are categorized as wastewater treatment plant and lift stations; collection system pipe; and the City’s share of EBDA (East Bay Dischargers Authority) facilities.<sup>3</sup>

The replacement value of the system excludes assets routinely purchased with operating revenues. These types of items include laboratory equipment, safety equipment, maintenance equipment, electronic equipment and vehicles.

The replacement value of the wastewater treatment plant and lift stations and the City’s share of EBDA facilities was estimated by escalating asset acquisition costs by the ratio of the value of the Engineering News Record 20-City Construction Cost Index (ENR 20-City CCI) currently compared to the time of acquisition of the asset. City staff provided an estimate of the replacement cost for collection system pipe.

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<sup>3</sup> East Bay Dischargers Authority (EBDA) was formed on February 15, 1974, by a "Joint Exercise of Powers Agreement" entered into by the [City of Hayward](#), [City of San Leandro](#), [Oro Loma Sanitary District](#), [Union Sanitary District](#), and [Castro Valley Sanitary District](#). EBDA operates under a Commission consisting of one representative appointed by each member agency.

Table 2-1 summarizes the wastewater system assets and their replacement value, by category, in 2018 dollars and shows the projection of replacement values for 2019 - 2023.

| <b>Table 2-1. Summary of Wastewater System Valuation</b>   |                       |                       |                       |                       |                       |                       |
|--|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Asset Class  | 2018                  | Projected             |                       |                       |                       |                       |
|  |                       | 2019                  | 2020                  | 2021                  | 2022                  | 2023                  |
| <b>Asset Valuation [1, 2]</b>  |                       |                       |                       |                       |                       |                       |
| Treatment Plant / Lift Stations  | \$114,063,000         | \$118,626,000         | \$123,371,000         | \$128,306,000         | \$133,438,000         | \$138,776,000         |
| Collection Pipe  | \$178,464,000         | \$185,603,000         | \$193,027,000         | \$200,748,000         | \$208,778,000         | \$217,129,000         |
| EBDA Facilities  | \$43,631,000          | \$45,376,000          | \$47,191,000          | \$49,079,000          | \$51,042,000          | \$53,084,000          |
| <b>Total Fixed Asset Valuation</b>   | <b>\$336,158,000</b>  | <b>\$349,605,000</b>  | <b>\$363,589,000</b>  | <b>\$378,133,000</b>  | <b>\$393,258,000</b>  | <b>\$408,989,000</b>  |
| <b>Adjustments</b>   |                       |                       |                       |                       |                       |                       |
| <b>1. Contributed Capital [3]</b>  |                       |                       |                       |                       |                       |                       |
| <i>Less: Revenue from Capacity Charge</i>  | (\$4,012,000)         | (\$4,012,000)         | (\$4,012,000)         | (\$4,012,000)         | (\$4,012,000)         | (\$4,012,000)         |
| <b>2. Debt Principal Outstanding</b>   |                       |                       |                       |                       |                       |                       |
| <i>Less: 2011 SRF Loan Agreement</i>   | (\$37,617,000)        | (\$35,829,000)        | (\$33,995,000)        | (\$32,116,000)        | (\$30,191,000)        | (\$28,222,000)        |
| <b>3. Sewer System Expansion CIP</b>   |                       |                       |                       |                       |                       |                       |
| <i>Plus: Average Ending Balance</i>  | \$1,500,000           | \$1,500,000           | \$1,500,000           | \$1,500,000           | \$1,500,000           | \$1,500,000           |
| <b>Total Adjustments</b>   | <b>(\$40,129,000)</b> | <b>(\$38,341,000)</b> | <b>(\$36,507,000)</b> | <b>(\$34,628,000)</b> | <b>(\$32,703,000)</b> | <b>(\$30,734,000)</b> |
| <b>Net Valuation</b>   | <b>\$296,029,000</b>  | <b>\$311,264,000</b>  | <b>\$327,082,000</b>  | <b>\$343,505,000</b>  | <b>\$360,555,000</b>  | <b>\$378,255,000</b>  |
| <b>Notes:</b>  |                       |                       |                       |                       |                       |                       |
| 1. Treatment plant, lift station and collection pipe asset data for 2018 is shown in Table A-1.                  |                       |                       |                       |                       |                       |                       |
| Asset values for subsequent years are escalated as shown below:  |                       |                       |                       |                       |                       |                       |
|  |                       | <u>2019</u>           | <u>2020</u>           | <u>2021</u>           | <u>2022</u>           | <u>2023</u>           |
|  |                       | 4%                    | 4%                    | 4%                    | 4%                    | 4%                    |
| 2. EBDA facilities values are from the EBDA Statement of Net Position as of June 30, 2018 for Noncurrent Assets. |                       |                       |                       |                       |                       |                       |
| <b>Noncurrent Assets Values</b>  |                       |                       |                       |                       |                       |                       |
| Capital Assets   |                       | \$27,947,158          |                       |                       |                       |                       |
| Accumulated Depreciation   |                       | <u>\$32,576,546</u>   |                       |                       |                       |                       |
| <b>Total EBDA Asset Value</b>  |                       | <b>\$60,523,704</b>   |                       |                       |                       |                       |
| <b>Escalation</b>  |                       |                       |                       |                       |                       |                       |
| ENR 20 City CCI 1974   | 2020                  |                       |                       |                       |                       |                       |
| ENR 20 City CCI 2018   | 11062                 |                       |                       |                       |                       |                       |
| Escalation Factor  | 5.5                   |                       |                       |                       |                       |                       |
| Escalated EBDA Asset Value   |                       | \$331,437,191         |                       |                       |                       |                       |
| <b>San Leandro Capacity Rights</b>   |                       |                       |                       |                       |                       |                       |
| <u>EBDA Member Agency</u>  | <u>mgd</u>            | <u>% of mgd</u>       |                       |                       |                       |                       |
| San Leandro  | 22.3                  | 13.2%                 |                       |                       |                       |                       |
| Oro Loma/Castro Valley   | 69.2                  | 40.9%                 |                       |                       |                       |                       |
| Hayward  | 35.0                  | 20.7%                 |                       |                       |                       |                       |
| Union  | 42.9                  | 25.3%                 |                       |                       |                       |                       |
| Total  | 169.4                 | 100.0%                |                       |                       |                       |                       |
| <b>San Leandro Portion of EBDA Assets Values</b>   |                       |                       |                       |                       |                       |                       |
| Escalated EBDA Asset Value   |                       | \$331,437,191         |                       |                       |                       |                       |
| San Leandro Percent  |                       | 13.2%                 |                       |                       |                       |                       |
| San Leandro Portion  |                       | \$43,630,752          |                       |                       |                       |                       |

The value of the wastewater system is allocated among flow, BOD and SS constituents to facilitate the development of capacity charge unit costs. The unit costs can be used to develop capacity charges for any new connection. The cost to construct the wastewater collection components of the wastewater system are proportionate to flow. The cost to construct the wastewater treatment components of the wastewater system are proportionate to flow, BOD and TSS. The allocation of the wastewater system valuation is shown in Table 2-2.

**Table 2-2. Allocation of Wastewater System Valuation**

| Item               | 2018          | Projected     |               |               |               |               |
|--------------------|---------------|---------------|---------------|---------------|---------------|---------------|
|                    |               | 2019          | 2020          | 2021          | 2022          | 2023          |
| Net Valuation      | \$296,029,000 | \$311,264,000 | \$327,082,000 | \$343,505,000 | \$360,555,000 | \$378,255,000 |
| Asset Allocation   |               |               |               |               |               |               |
| Allocation Percent |               |               |               |               |               |               |
| Flow               | 75.0%         | 75.0%         | 75.0%         | 75.0%         | 75.0%         | 75.0%         |
| BOD                | 12.5%         | 12.5%         | 12.5%         | 12.5%         | 12.5%         | 12.5%         |
| SS                 | 12.5%         | 12.5%         | 12.5%         | 12.5%         | 12.5%         | 12.5%         |
| Allocation \$      |               |               |               |               |               |               |
| Flow               | \$222,021,750 | \$233,448,000 | \$245,311,500 | \$257,628,750 | \$270,416,250 | \$283,691,250 |
| BOD                | \$37,003,625  | \$38,908,000  | \$40,885,250  | \$42,938,125  | \$45,069,375  | \$47,281,875  |
| SS                 | \$37,003,625  | \$38,908,000  | \$40,885,250  | \$42,938,125  | \$45,069,375  | \$47,281,875  |

## 2.2 System Capacity

Values for the capacity of the wastewater system are based on design flow and loadings associated with the average day maximum month. Values for flow, BOD and SS are shown below in Table 3-1.

**Table 2-3. Wastewater System Capacity**

| Item   | 2018       | 2019       | 2020       | 2021       | 2022       | 2023       |
|--|------------|------------|------------|------------|------------|------------|
| Design Capacity [1]  |            |            |            |            |            |            |
| Flow, gpd  | 10,600,000 | 10,600,000 | 10,600,000 | 10,600,000 | 10,600,000 | 10,600,000 |
| BOD, lbs/day   | 41,471     | 41,471     | 41,471     | 41,471     | 41,471     | 41,471     |
| SS, lbs/day  | 39,186     | 39,186     | 39,186     | 39,186     | 39,186     | 39,186     |
| Notes:   |            |            |            |            |            |            |
| 1. The design capacities for flow, BOD and SS were obtained from Technical Memorandum No. 1 Flow and Loading Evaluation dated February 2009. Values are Average Day Maximum Month (ADMM) from Table 1.12, Influent Flow and Loading Projections WPCP Rehabilitation Project. |            |            |            |            |            |            |

## 2.3 Customer Wastewater Discharge Characteristics

Customer characteristics for Flow, BOD and SS were evaluated to ensure that those characteristics approximately represent the volume of wastewater and pounds of conventional pollutants (BOD and SS) entering the City's Wastewater Treatment Plant and represent the approximate amount of volume and pounds of BOD and SS generated by each customer or customer class connected to the City's wastewater system. Updates to discharge characteristics for the Residential classes are summarized below.

**Residential.** Flow for Residential Single Family accounts is decreased from 189 gpd to 145 gpd. Flow for Residential Multiple Family accounts is decreased from 158 gpd to 121 gpd. BOD and TSS concentrations are increased so that the pounds of BOD and TSS discharged by these accounts is increased.

**Nonresidential.** Nonresidential users are assessed capacity charges based on the estimated average day of their peak month discharge according to the current unit cost schedule.

## Section 3

# Wastewater Capacity Unit Costs and Capacity Charges

Capacity charges are developed based on unit costs for flow, BOD and SS. The unit costs for each component are the value of the system allocated to each component divided by the capacity in the system for each component.

### 3.1 Development of Unit Costs for Flow, BOD and SS

The unit costs for each capacity charge component are the value of the system allocated to each component divided by the capacity in the system for each component. Allocation of wastewater system valuation to each component and determination of the wastewater capacity were described in Section 2. The development of unit costs for flow, BOD and SS based on those values are shown in the table below.

**Table 3-1. Development of Unit Costs for Flow, BOD and SS**

| Item                           | 2018          | Projected     |               |               |               |               |
|--------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
|                                |               | 2019          | 2020          | 2021          | 2022          | 2023          |
| <b>Net System Valuation</b>    |               |               |               |               |               |               |
| Flow                           | \$222,021,750 | \$233,448,000 | \$245,311,500 | \$257,628,750 | \$270,416,250 | \$283,691,250 |
| BOD                            | 37,003,625    | 38,908,000    | 40,885,250    | 42,938,125    | 45,069,375    | 47,281,875    |
| TSS                            | 37,003,625    | 38,908,000    | 40,885,250    | 42,938,125    | 45,069,375    | 47,281,875    |
| Total                          | \$296,029,000 | \$311,264,000 | \$327,082,000 | \$343,505,000 | \$360,555,000 | \$378,255,000 |
| <b>System Capacity</b>         |               |               |               |               |               |               |
| Flow, gpd                      | 10,600,000    | 10,600,000    | 10,600,000    | 10,600,000    | 10,600,000    | 10,600,000    |
| BOD, lbs/day                   | 41,471        | 41,471        | 41,471        | 41,471        | 41,471        | 41,471        |
| SS, lbs/day                    | 39,186        | 39,186        | 39,186        | 39,186        | 39,186        | 39,186        |
| <b>Unit Costs of Capacity</b>  |               |               |               |               |               |               |
| Flow, \$/gallon                | \$20.95       | \$22.02       | \$23.14       | \$24.30       | \$25.51       | \$26.76       |
| BOD, \$/pound (rounded to \$1) | \$892         | \$938         | \$986         | \$1,035       | \$1,087       | \$1,140       |
| SS, \$/pound (rounded to \$1)  | \$944         | \$993         | \$1,043       | \$1,096       | \$1,150       | \$1,207       |

Using the unit costs for flow, BOD and SS, the capacity charge for any new connection may be calculated.

## 3.2 Development of Residential Capacity Charges

The capacity charge for any new connection is the unit cost of capacity for each component times the amount of capacity of each component associated with the new connection. The calculation of capacity charges for each residential customer class is shown in the table below. The capacity charges for commercial are based on arbitrary flow values and are useful only for comparison between commercial Groups. They are not representative of flows for every individual new commercial connection. Flows for every individual new commercial connection are determined by the City at the time of application for a new connection.

**Table 3-2. Residential Capacity Charges**

| Item  | Current    | Recommended |            |            |            |            |
|---|------------|-------------|------------|------------|------------|------------|
|   | FY19       | FY20        | FY21       | FY22       | FY23       | FY24       |
| <b>Unit Costs of Capacity</b>   |            |             |            |            |            |            |
| Flow, \$/gallon   | \$20.51    | \$22.02     | \$23.14    | \$24.30    | \$25.51    | \$26.76    |
| BOD, \$/pound   | \$838.61   | \$938       | \$986      | \$1,035    | \$1,087    | \$1,140    |
| SS, \$/pound  | \$961.17   | \$993       | \$1,043    | \$1,096    | \$1,150    | \$1,207    |
| <b>Single Family [1]</b>  |            |             |            |            |            |            |
| <b>Loads</b>  |            |             |            |            |            |            |
| Flow  | 189 gpd    | 145 gpd     | 145 gpd    | 145 gpd    | 145 gpd    | 145 gpd    |
| BOD, mg/L   | 195 mg/l   | 300 mg/l    | 300 mg/l   | 300 mg/l   | 300 mg/l   | 300 mg/l   |
| SS, mg/L  | 195 mg/l   | 320 mg/l    | 320 mg/l   | 320 mg/l   | 320 mg/l   | 320 mg/l   |
| BOD, pounds/day   | 0.307 lbs  | 0.363 lbs   | 0.363 lbs  | 0.363 lbs  | 0.363 lbs  | 0.363 lbs  |
| SS, pounds/day  | 0.307 lbs  | 0.387 lbs   | 0.387 lbs  | 0.387 lbs  | 0.387 lbs  | 0.387 lbs  |
| <b>Charges</b>  |            |             |            |            |            |            |
| Flow  | \$3,876.39 | \$3,192.90  | \$3,355.30 | \$3,523.50 | \$3,698.95 | \$3,880.20 |
| BOD   | \$257.45   | \$340.49    | \$357.92   | \$375.71   | \$394.58   | \$413.82   |
| SS  | \$295.08   | \$384.29    | \$403.64   | \$424.15   | \$445.05   | \$467.11   |
| Total   | \$4,428.92 | \$3,917.69  | \$4,116.86 | \$4,323.36 | \$4,538.58 | \$4,761.13 |
| Total (rounded to \$10)   | \$4,430    | \$3,920     | \$4,120    | \$4,320    | \$4,540    | \$4,760    |
| Adopted, FY19   | \$4,389    |             |            |            |            |            |
| <b>Multiple Family [1]</b>  |            |             |            |            |            |            |
| <b>Loads</b>  |            |             |            |            |            |            |
| Flow  | 158 gpd    | 121 gpd     | 121 gpd    | 121 gpd    | 121 gpd    | 121 gpd    |
| BOD, mg/L   | 193 mg/l   | 300 mg/l    | 300 mg/l   | 300 mg/l   | 300 mg/l   | 300 mg/l   |
| SS, mg/L  | 193 mg/l   | 320 mg/l    | 320 mg/l   | 320 mg/l   | 320 mg/l   | 320 mg/l   |
| BOD, pounds/day   | 0.254 lbs  | 0.303 lbs   | 0.303 lbs  | 0.303 lbs  | 0.303 lbs  | 0.303 lbs  |
| SS, pounds/day  | 0.254 lbs  | 0.323 lbs   | 0.323 lbs  | 0.323 lbs  | 0.323 lbs  | 0.323 lbs  |
| <b>Charges</b>  |            |             |            |            |            |            |
| Flow  | \$3,240.58 | \$2,664.42  | \$2,799.94 | \$2,940.30 | \$3,086.71 | \$3,237.96 |
| BOD   | \$213.01   | \$284.21    | \$298.76   | \$313.61   | \$329.36   | \$345.42   |
| SS  | \$244.14   | \$320.74    | \$336.89   | \$354.01   | \$371.45   | \$389.86   |
| Total   | \$3,697.72 | \$3,269.37  | \$3,435.59 | \$3,607.91 | \$3,787.52 | \$3,973.24 |
| Total (rounded to \$10)   | \$3,700    | \$3,270     | \$3,440    | \$3,610    | \$3,790    | \$3,970    |
| Adopted, FY19   | \$3,664    |             |            |            |            |            |
| <b>Notes:</b>   |            |             |            |            |            |            |
| 1. Projected flow, BOD and SS values are the same as those used for these customer classes in the development of rates. |            |             |            |            |            |            |
| Current single family and multiple family charges adopted by the City are slightly different those projected.           |            |             |            |            |            |            |

### 3.3 Development of Nonresidential Capacity Charges

The capacity charge for any new connection is the unit cost of capacity for each component times the amount of capacity of each component associated with the new connection. Capacity requirements for nonresidential connections shown in the table below are not representative of flows for every new connection. Flows for new nonresidential connections are determined by the City at the time of application for a new connection.

**Table 3-3. Nonresidential Capacity Charges**

| Item                          | Current     | Recommended Unit Costs |              |              |              |              |
|-------------------------------|-------------|------------------------|--------------|--------------|--------------|--------------|
|                               | FY19        | FY20                   | FY21         | FY22         | FY23         | FY24         |
| <b>Unit Costs of Capacity</b> |             |                        |              |              |              |              |
| Flow, \$/gallon               | \$20.51     | \$22.02                | \$23.14      | \$24.30      | \$25.51      | \$26.76      |
| BOD, \$/pound                 | \$838.61    | \$938                  | \$986        | \$1,035      | \$1,087      | \$1,140      |
| SS, \$/pound                  | \$961.17    | \$993                  | \$1,043      | \$1,096      | \$1,150      | \$1,207      |
| <b>High Strength</b>          |             |                        |              |              |              |              |
| <b>Loads</b>                  |             |                        |              |              |              |              |
| Flow                          | 3000 gpd    | 3000 gpd               | 3000 gpd     | 3000 gpd     | 3000 gpd     | 3000 gpd     |
| BOD, mg/L                     | 1000 mg/l   | 1000 mg/l              | 1000 mg/l    | 1000 mg/l    | 1000 mg/l    | 1000 mg/l    |
| SS, mg/L                      | 600 mg/l    | 600 mg/l               | 600 mg/l     | 600 mg/l     | 600 mg/l     | 600 mg/l     |
| BOD, pounds/day               | 25.020 lbs  | 25.020 lbs             | 25.020 lbs   | 25.020 lbs   | 25.020 lbs   | 25.020 lbs   |
| SS, pounds/day                | 15.012 lbs  | 15.012 lbs             | 15.012 lbs   | 15.012 lbs   | 15.012 lbs   | 15.012 lbs   |
| <b>Charges</b>                |             |                        |              |              |              |              |
| Flow                          | \$61,530.00 | \$66,060.00            | \$69,420.00  | \$72,900.00  | \$76,530.00  | \$80,280.00  |
| BOD                           | \$20,982.02 | \$23,468.76            | \$24,669.72  | \$25,895.70  | \$27,196.74  | \$28,522.80  |
| SS                            | \$14,429.08 | \$14,906.92            | \$15,657.52  | \$16,453.15  | \$17,263.80  | \$18,119.48  |
| Total                         | \$96,941.11 | \$104,435.68           | \$109,747.24 | \$115,248.85 | \$120,990.54 | \$126,922.28 |
| Total (rounded to \$10)       | \$96,940    | \$104,440              | \$109,750    | \$115,250    | \$120,990    | \$126,920    |
| <b>Medium Strength</b>        |             |                        |              |              |              |              |
| <b>Loads</b>                  |             |                        |              |              |              |              |
| Flow                          | 3000 gpd    | 3000 gpd               | 3000 gpd     | 3000 gpd     | 3000 gpd     | 3000 gpd     |
| BOD, mg/L                     | 500 mg/l    | 500 mg/l               | 500 mg/l     | 500 mg/l     | 500 mg/l     | 500 mg/l     |
| SS, mg/L                      | 600 mg/l    | 600 mg/l               | 600 mg/l     | 600 mg/l     | 600 mg/l     | 600 mg/l     |
| BOD, pounds/day               | 12.510 lbs  | 12.510 lbs             | 12.510 lbs   | 12.510 lbs   | 12.510 lbs   | 12.510 lbs   |
| SS, pounds/day                | 15.012 lbs  | 15.012 lbs             | 15.012 lbs   | 15.012 lbs   | 15.012 lbs   | 15.012 lbs   |
| <b>Charges</b>                |             |                        |              |              |              |              |
| Flow                          | \$61,530.00 | \$66,060.00            | \$69,420.00  | \$72,900.00  | \$76,530.00  | \$80,280.00  |
| BOD                           | \$10,491.01 | \$11,734.38            | \$12,334.86  | \$12,947.85  | \$13,598.37  | \$14,261.40  |
| SS                            | \$14,429.08 | \$14,906.92            | \$15,657.52  | \$16,453.15  | \$17,263.80  | \$18,119.48  |
| Total                         | \$86,450.10 | \$92,701.30            | \$97,412.38  | \$102,301.00 | \$107,392.17 | \$112,660.88 |
| Total (rounded to \$10)       | \$86,450    | \$92,700               | \$97,410     | \$102,300    | \$107,390    | \$112,660    |
| <b>Low Strength</b>           |             |                        |              |              |              |              |
| <b>Loads</b>                  |             |                        |              |              |              |              |
| Flow                          | 145 gpd     | 145 gpd                | 145 gpd      | 145 gpd      | 145 gpd      | 145 gpd      |
| BOD, mg/L                     | 300 mg/l    | 300 mg/l               | 300 mg/l     | 300 mg/l     | 300 mg/l     | 300 mg/l     |
| SS, mg/L                      | 320 mg/l    | 320 mg/l               | 320 mg/l     | 320 mg/l     | 320 mg/l     | 320 mg/l     |
| BOD, pounds/day               | 0.363 lbs   | 0.363 lbs              | 0.363 lbs    | 0.363 lbs    | 0.363 lbs    | 0.363 lbs    |
| SS, pounds/day                | 0.387 lbs   | 0.387 lbs              | 0.387 lbs    | 0.387 lbs    | 0.387 lbs    | 0.387 lbs    |
| <b>Charges</b>                |             |                        |              |              |              |              |
| Flow                          | \$2,973.95  | \$3,192.90             | \$3,355.30   | \$3,523.50   | \$3,698.95   | \$3,880.20   |
| BOD                           | \$304.42    | \$340.49               | \$357.92     | \$375.71     | \$394.58     | \$413.82     |
| SS                            | \$371.97    | \$384.29               | \$403.64     | \$424.15     | \$445.05     | \$467.11     |
| Total                         | \$3,650.34  | \$3,917.69             | \$4,116.86   | \$4,323.36   | \$4,538.58   | \$4,761.13   |
| Total (rounded to \$10)       | \$3,650     | \$3,920                | \$4,120      | \$4,320      | \$4,540      | \$4,760      |

### 3.4 Single Family Capacity Charge Survey

The City’s current and recommended capacity charges for new Single Family connections were compared to the capacity charges for other nearby agencies. Figure 3-1 shows the results of the survey.

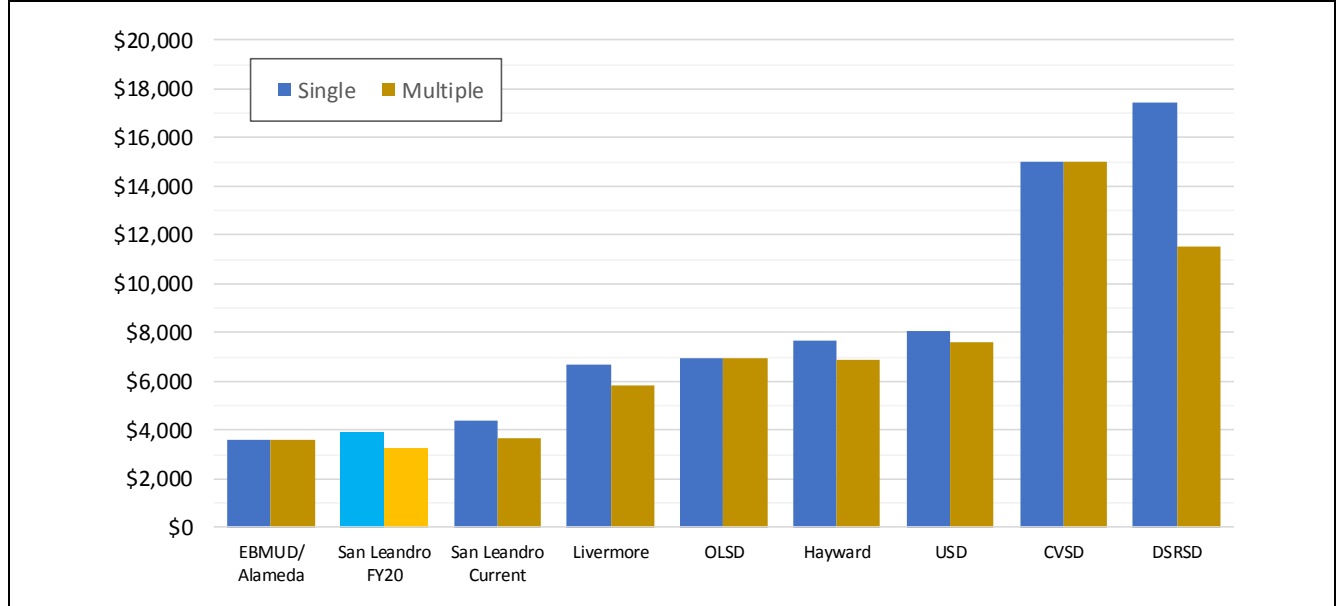


Figure 3-1. Single Family Capacity Charge Survey





## Section 4

# Limitations

This document was prepared solely for City of San Leandro in accordance with professional standards at the time the services were performed and in accordance with the contract between City of San Leandro and Municipal Financial Services dated April 30, 2018. This document is governed by the specific scope of work authorized by City of San Leandro; it is not intended to be relied upon by any other party. We have relied on information or instructions provided by City of San Leandro and, unless otherwise expressly indicated, have made no independent investigation as to the validity, completeness, or accuracy of such information.

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# Appendix A: Asset Valuation Tables

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Table A-1  
Fund 593 Wastewater System Assets

| Asset Number and Description [1]  | Date       | Acquisition Cost | Asset Class | Year Acquired | Valuation Year = 2018              |                                      |                                  |
|-----------------------------------|------------|------------------|-------------|---------------|------------------------------------|--------------------------------------|----------------------------------|
|                                   |            |                  |             |               | ENR CCI Index [2] in Year Acquired | Escalation Factor [2], Current 11062 | Total Escalated Acquisition Cost |
| Treatment Plant and Lift Stations |            |                  |             |               |                                    |                                      |                                  |
| 000761                            | 01/01/1997 | \$2,608          | P-TOOL      | 1997          | 5825                               | 1.9                                  | \$4,953                          |
| 000762                            | 01/01/1996 | \$4,040          | P-TOOL      | 1996          | 5620                               | 2.0                                  | \$7,953                          |
| 000763                            | 01/01/1982 | \$2,562          | P-TOOL      | 1982          | 3825                               | 2.9                                  | \$7,411                          |
| 000765                            | 01/01/1997 | \$2,511          | P-TOOL      | 1997          | 5825                               | 1.9                                  | \$4,769                          |
| 000766                            | 01/01/1996 | \$14,260         | P-TOOL      | 1996          | 5620                               | 2.0                                  | \$28,069                         |
| 000767                            | 01/01/1999 | \$50,000         | P-TOOL      | 1999          | 6060                               | 1.8                                  | \$91,269                         |
| 000776                            | 01/01/1993 | \$22,029         | P-TOOL      | 1993          | 5210                               | 2.1                                  | \$46,772                         |
| 000777                            | 01/01/1992 | \$100,016        | P-TOOL      | 1992          | 4985                               | 2.2                                  | \$221,938                        |
| 000778                            | 01/01/1991 | \$21,286         | P-TOOL      | 1991          | 4835                               | 2.3                                  | \$48,700                         |
| 000784                            | 01/01/1986 | \$26,251         | P-TOOL      | 1986          | 4295                               | 2.6                                  | \$67,610                         |
| 000847                            | 01/01/1995 | \$3,884          | P-ENGI      | 1995          | 5471                               | 2.0                                  | \$7,853                          |
| 000851                            | 01/01/1996 | \$2,641          | P-ENGI      | 1996          | 5620                               | 2.0                                  | \$5,199                          |
| 000854                            | 01/01/1993 | \$2,745          | P-ENGI      | 1993          | 5210                               | 2.1                                  | \$5,828                          |
| 000856                            | 01/01/1994 | \$3,276          | P-ENGI      | 1994          | 5408                               | 2.0                                  | \$6,701                          |
| 000857                            | 01/01/1994 | \$3,276          | P-ENGI      | 1994          | 5408                               | 2.0                                  | \$6,701                          |
| 000863                            | 01/01/1996 | \$2,924          | P-ENGI      | 1996          | 5620                               | 2.0                                  | \$5,756                          |
| 000869                            | 01/01/1999 | \$9,800          | P-ENGI      | 1999          | 6060                               | 1.8                                  | \$17,889                         |
| 000870                            | 01/01/1993 | \$5,755          | P-ENGI      | 1993          | 5210                               | 2.1                                  | \$12,220                         |
| 000883                            | 01/01/1989 | \$12,739         | P-TOOL      | 1989          | 4615                               | 2.4                                  | \$30,534                         |
| 000884                            | 01/01/1983 | \$140,946        | P-TOOL      | 1983          | 4066                               | 2.7                                  | \$383,454                        |
| 000890                            | 01/01/1987 | \$3,503          | P-TOOL      | 1987          | 4406                               | 2.5                                  | \$8,794                          |
| 000962                            | 01/01/1939 | \$24,114         | P-bldg      | 1939          | 236                                | 46.9                                 | \$1,130,276                      |
| 000963                            | 01/01/1939 | \$39,408         | P-bldg      | 1939          | 236                                | 46.9                                 | \$1,847,139                      |
| 000964                            | 01/01/1948 | \$42,592         | P-bldg      | 1948          | 461                                | 24.0                                 | \$1,022,007                      |
| 000965                            | 01/01/1968 | \$327,741        | P-bldg      | 1968          | 1155                               | 9.6                                  | \$3,138,885                      |
| 000966                            | 01/01/1968 | \$58,355         | P-bldg      | 1968          | 1155                               | 9.6                                  | \$558,890                        |
| 000967                            | 01/01/1968 | \$122,795        | P-bldg      | 1968          | 1155                               | 9.6                                  | \$1,176,053                      |
| 000968                            | 01/01/1979 | \$18,721         | P-bldg      | 1979          | 3003                               | 3.7                                  | \$68,959                         |
| 000969                            | 01/01/1948 | \$12,762         | P-bldg      | 1948          | 461                                | 24.0                                 | \$306,219                        |
| 000970                            | 01/01/1939 | \$31,710         | P-bldg      | 1939          | 236                                | 46.9                                 | \$1,486,317                      |
| 000971                            | 01/01/1967 | \$10,508         | P-bldg      | 1967          | 1074                               | 10.3                                 | \$108,229                        |
| 000972                            | 01/01/1979 | \$18,075         | P-bldg      | 1979          | 3003                               | 3.7                                  | \$66,581                         |
| 000973                            | 01/01/1987 | \$20,902         | P-bldg      | 1987          | 4406                               | 2.5                                  | \$52,478                         |
| 000974                            | 01/01/1972 | \$27,899         | P-bldg      | 1972          | 1753                               | 6.3                                  | \$176,048                        |
| 000975                            | 01/01/1975 | \$280,507        | P-bldg      | 1975          | 2212                               | 5.0                                  | \$1,402,766                      |
| 000976                            | 01/01/1979 | \$64,784         | P-bldg      | 1979          | 3003                               | 3.7                                  | \$238,638                        |
| 000977                            | 01/01/1939 | \$21,954         | P-bldg      | 1939          | 236                                | 46.9                                 | \$1,029,032                      |
| 000978                            | 01/01/1948 | \$40,593         | P-bldg      | 1948          | 461                                | 24.0                                 | \$974,033                        |
| 000979                            | 01/01/1959 | \$168,564        | P-bldg      | 1959          | 797                                | 13.9                                 | \$2,339,553                      |
| 000980                            | 01/01/1974 | \$198,966        | P-bldg      | 1974          | 2020                               | 5.5                                  | \$1,089,568                      |
| 000981                            | 01/01/1958 | \$37,619         | P-bldg      | 1958          | 759                                | 14.6                                 | \$548,269                        |
| 000982                            | 01/01/1948 | \$119,959        | P-bldg      | 1948          | 461                                | 24.0                                 | \$2,878,462                      |
| 000983                            | 01/01/1991 | \$73,121         | P-bldg      | 1991          | 4835                               | 2.3                                  | \$167,291                        |
| 000984                            | 01/01/1967 | \$81,702         | P-bldg      | 1967          | 1074                               | 10.3                                 | \$841,503                        |
| 000985                            | 01/01/1959 | \$69,432         | P-bldg      | 1959          | 797                                | 13.9                                 | \$963,670                        |
| 000986                            | 01/01/1967 | \$68,074         | P-bldg      | 1967          | 1074                               | 10.3                                 | \$701,139                        |
| 000987                            | 01/01/1939 | \$33,300         | P-bldg      | 1939          | 236                                | 46.9                                 | \$1,560,843                      |
| 000988                            | 01/01/1992 | \$10,439         | P-bldg      | 1992          | 4985                               | 2.2                                  | \$23,165                         |
| 000989                            | 01/01/1993 | \$154,037        | P-bldg      | 1993          | 5210                               | 2.1                                  | \$327,051                        |
| 000990                            | 01/01/1991 | \$143,790        | P-bldg      | 1991          | 4835                               | 2.3                                  | \$328,973                        |
| 000991                            | 01/01/1991 | \$40,153         | P-bldg      | 1991          | 4835                               | 2.3                                  | \$91,865                         |
| 000992                            | 01/01/1948 | \$247,321        | P-bldg      | 1948          | 461                                | 24.0                                 | \$5,934,532                      |
| 000993                            | 01/01/1990 | \$105,955        | P-bldg      | 1990          | 4732                               | 2.3                                  | \$247,687                        |
| 002159                            | 01/01/1960 | \$95,375         | P-bldg      | 1960          | 824                                | 13.4                                 | \$1,280,370                      |
| 002161                            | 01/01/1963 | \$147,024        | P-bldg      | 1963          | 901                                | 12.3                                 | \$1,805,053                      |
| 002163                            | 01/01/1986 | \$306,856        | P-bldg      | 1986          | 4295                               | 2.6                                  | \$790,312                        |
| 002164                            | 01/01/1952 | \$24,008         | P-bldg      | 1952          | 569                                | 19.4                                 | \$466,735                        |
| 002165                            | 01/01/1962 | \$32,592         | P-bldg      | 1962          | 872                                | 12.7                                 | \$413,446                        |
| 002166                            | 01/01/1966 | \$11,955         | P-bldg      | 1966          | 1019                               | 10.9                                 | \$129,781                        |
| 002167                            | 01/01/1969 | \$13,022         | P-bldg      | 1969          | 1269                               | 8.7                                  | \$113,511                        |
| 002168                            | 01/01/1979 | \$31,355         | P-bldg      | 1979          | 3003                               | 3.7                                  | \$115,498                        |
| 002172                            | 01/01/1998 | \$66,241         | P-TOOL      | 1998          | 5920                               | 1.9                                  | \$123,776                        |
| 002173                            | 01/01/1993 | \$22,029         | P-TOOL      | 1993          | 5210                               | 2.1                                  | \$46,772                         |
| 002174                            | 01/01/1985 | \$19,907         | P-TOOL      | 1985          | 4195                               | 2.6                                  | \$52,494                         |
| 002176                            | 01/01/1968 | \$44,842         | P-TOOL      | 1968          | 1155                               | 9.6                                  | \$429,467                        |
| 002178                            | 01/01/1996 | \$8,081          | P-TOOL      | 1996          | 5620                               | 2.0                                  | \$15,906                         |
| 002179                            | 01/01/1988 | \$29,781         | P-TOOL      | 1988          | 4519                               | 2.4                                  | \$72,899                         |
| 002181                            | 01/01/1976 | \$6,434          | P-TOOL      | 1976          | 2401                               | 4.6                                  | \$29,643                         |
| 002184                            | 01/01/1995 | \$6,442          | P-TOOL      | 1995          | 5471                               | 2.0                                  | \$13,026                         |

Table A-1  
Fund 593 Wastewater System Assets

|                                  |  |            |                  |             |               | Valuation Year = 2018 |             |             |
|----------------------------------|--|------------|------------------|-------------|---------------|-----------------------|-------------|-------------|
| Asset Number and Description [1] |  | Date       | Acquisition Cost | Asset Class | Year Acquired | ENR CCI               | Escalation  | Total       |
|                                  |  |            |                  |             |               | Index [2]             | Factor [2], | Escalated   |
|                                  |  |            |                  |             |               | in Year               | Current     | Acquisition |
|                                  |  |            |                  |             |               | Acquired              | 11062       | Cost        |
| 002187                           | CLARIFIER MECHANISM                      | 01/01/1981 | \$110,661        | P-TOOL      | 1981          | 3535                  | 3.1         | \$346,283   |
| 002188                           | CLARIFIER MECHANISM                      | 01/01/1981 | \$201,650        | P-TOOL      | 1981          | 3535                  | 3.1         | \$631,009   |
| 002189                           | CLARIFIER MECHANISM                      | 01/01/1987 | \$159,253        | P-TOOL      | 1987          | 4406                  | 2.5         | \$399,824   |
| 002190                           | CLARIFIER MECHANISM                      | 01/01/1993 | \$115,696        | P-TOOL      | 1993          | 5210                  | 2.1         | \$245,645   |
| 002191                           | AIR GAP TANK                             | 01/01/1986 | \$10,119         | P-TOOL      | 1986          | 4295                  | 2.6         | \$26,062    |
| 002192                           | PRESSURIZATION TANK                      | 01/01/1987 | \$9,762          | P-TOOL      | 1987          | 4406                  | 2.5         | \$24,510    |
| 002195                           | MOTOR CONTROL CENTER - N                 | 01/01/1988 | \$4,477          | P-TOOL      | 1988          | 4519                  | 2.4         | \$10,958    |
| 002206                           | WASTE GAS BURNER                         | 01/01/1987 | \$123,184        | P-TOOL      | 1987          | 4406                  | 2.5         | \$309,270   |
| 002207                           | RAS PUMP W/MOTOR                         | 01/01/1990 | \$13,160         | P-TOOL      | 1990          | 4732                  | 2.3         | \$30,763    |
| 002208                           | RAS PUMP W/MOTOR                         | 01/01/1990 | \$13,160         | P-TOOL      | 1990          | 4732                  | 2.3         | \$30,763    |
| 002209                           | WAS PUMP W/MOTOR                         | 01/01/1990 | \$15,216         | P-TOOL      | 1990          | 4732                  | 2.3         | \$35,570    |
| 002210                           | WAS PUMP W/MOTOR                         | 01/01/1990 | \$15,216         | P-TOOL      | 1990          | 4732                  | 2.3         | \$35,570    |
| 002213                           | PUMP W/MOTOR                             | 01/01/1988 | \$11,381         | P-TOOL      | 1988          | 4519                  | 2.4         | \$27,860    |
| 002214                           | PUMP W/MOTOR                             | 01/01/1988 | \$11,381         | P-TOOL      | 1988          | 4519                  | 2.4         | \$27,860    |
| 002215                           | PUMP W/MOTOR                             | 01/01/1990 | \$12,337         | P-TOOL      | 1990          | 4732                  | 2.3         | \$28,841    |
| 002217                           | MIX PIT PIPING/VALVES                    | 01/01/1990 | \$26,073         | P-TOOL      | 1990          | 4732                  | 2.3         | \$60,950    |
| 002224                           | ROTATING DRUM THICKENER                  | 01/01/1993 | \$51,107         | P-TOOL      | 1993          | 5210                  | 2.1         | \$108,510   |
| 002226                           | RAS PUMP W/MOTOR                         | 01/01/1990 | \$13,160         | P-TOOL      | 1990          | 4732                  | 2.3         | \$30,763    |
| 002227                           | RAS PUMP W/MOTOR                         | 01/01/1990 | \$13,160         | P-TOOL      | 1990          | 4732                  | 2.3         | \$30,763    |
| 002228                           | WAS PUMP W/MOTOR                         | 01/01/1990 | \$12,337         | P-TOOL      | 1990          | 4732                  | 2.3         | \$28,841    |
| 002229                           | WAS PUMP W/MOTOR                         | 01/01/1990 | \$12,337         | P-TOOL      | 1990          | 4732                  | 2.3         | \$28,841    |
| 002230                           | PROCESS PIPING                           | 01/01/1990 | \$15,545         | P-TOOL      | 1990          | 4732                  | 2.3         | \$36,339    |
| 002239                           | BLOWER                                   | 01/01/1993 | \$26,435         | P-TOOL      | 1993          | 5210                  | 2.1         | \$56,126    |
| 002240                           | BLOWER                                   | 01/01/1993 | \$26,435         | P-TOOL      | 1993          | 5210                  | 2.1         | \$56,126    |
| 002251                           | MOTOR CONTROL CENTER                     | 01/01/1990 | \$9,870          | P-TOOL      | 1990          | 4732                  | 2.3         | \$23,073    |
| 002266                           | PUMP W/MOTOR                             | 01/01/1993 | \$6,873          | P-TOOL      | 1993          | 5210                  | 2.1         | \$14,593    |
| 002267                           | PUMP W/MOTOR                             | 01/01/1993 | \$6,873          | P-TOOL      | 1993          | 5210                  | 2.1         | \$14,593    |
| 002268                           | PUMP W/MOTOR                             | 01/01/1993 | \$6,873          | P-TOOL      | 1993          | 5210                  | 2.1         | \$14,593    |
| 002269                           | PUMP W/MOTOR                             | 01/01/1993 | \$6,873          | P-TOOL      | 1993          | 5210                  | 2.1         | \$14,593    |
| 002270                           | PUMP W/MOTOR                             | 01/01/1990 | \$12,337         | P-TOOL      | 1990          | 4732                  | 2.3         | \$28,841    |
| 002271                           | PUMP W/MOTOR                             | 01/01/1993 | \$13,217         | P-TOOL      | 1993          | 5210                  | 2.1         | \$28,063    |
| 002272                           | PUMP W/MOTOR                             | 01/01/1993 | \$13,217         | P-TOOL      | 1993          | 5210                  | 2.1         | \$28,063    |
| 002273                           | PUMP W/MOTOR                             | 01/01/1993 | \$13,217         | P-TOOL      | 1993          | 5210                  | 2.1         | \$28,063    |
| 002274                           | PUMP W/MOTOR                             | 01/01/1993 | \$13,217         | P-TOOL      | 1993          | 5210                  | 2.1         | \$28,063    |
| 002275                           | PUMP W/MOTOR                             | 01/01/1993 | \$13,217         | P-TOOL      | 1993          | 5210                  | 2.1         | \$28,063    |
| 002276                           | PROCESS PIPING                           | 01/01/1993 | \$256,858        | P-TOOL      | 1993          | 5210                  | 2.1         | \$545,359   |
| 002277                           | PUMP W/MOTOR                             | 01/01/1993 | \$16,742         | P-TOOL      | 1993          | 5210                  | 2.1         | \$35,547    |
| 002278                           | PUMP W/MOTOR                             | 01/01/1993 | \$16,742         | P-TOOL      | 1993          | 5210                  | 2.1         | \$35,547    |
| 002279                           | PUMP W/MOTOR                             | 01/01/1993 | \$13,217         | P-TOOL      | 1993          | 5210                  | 2.1         | \$28,063    |
| 002280                           | PUMP W/MOTOR                             | 01/01/1993 | \$13,217         | P-TOOL      | 1993          | 5210                  | 2.1         | \$28,063    |
| 002282                           | PROCESS PIPING                           | 01/01/1990 | \$23,852         | P-TOOL      | 1990          | 4732                  | 2.3         | \$55,759    |
| 002283                           | MOTOR CONTROL CENTER                     | 01/01/1990 | \$16,450         | P-TOOL      | 1990          | 4732                  | 2.3         | \$38,454    |
| 002285                           | RECLAIMED WATER STORAGE                  | 01/01/1993 | \$53,751         | P-TOOL      | 1993          | 5210                  | 2.1         | \$114,123   |
| 002286                           | PROCESS PIPING                           | 01/01/1988 | \$71,398         | P-TOOL      | 1988          | 4519                  | 2.4         | \$174,773   |
| 002290                           | PROCESS PIPING                           | 01/01/1990 | \$9,047          | P-TOOL      | 1990          | 4732                  | 2.3         | \$21,150    |
| 002291                           | PUMP W/MOTOR                             | 01/01/1993 | \$13,217         | P-TOOL      | 1993          | 5210                  | 2.1         | \$28,063    |
| 002292                           | PUMP W/MOTOR                             | 01/01/1993 | \$13,217         | P-TOOL      | 1993          | 5210                  | 2.1         | \$28,063    |
| 002293                           | PUMP W/MOTOR                             | 01/01/1993 | \$13,217         | P-TOOL      | 1993          | 5210                  | 2.1         | \$28,063    |
| 002294                           | PROCESS PIPING                           | 01/01/1993 | \$31,369         | P-TOOL      | 1993          | 5210                  | 2.1         | \$66,603    |
| 002400                           | ONE (1) WALLACE AND TIERNAN WALL MOUNTED | 01/08/2001 | \$7,747          | P-ODEQ      | 2001          | 6342                  | 1.7         | \$13,512    |
| 002401                           | ONE (1) WALLACE AND TIERNAN WALL MOUNTED | 01/08/2001 | \$7,747          | P-ODEQ      | 2001          | 6342                  | 1.7         | \$13,512    |
| 002402                           | ONE (1) WALLACE AND TIERNAN WALL MOUNTED | 01/08/2001 | \$7,747          | P-ODEQ      | 2001          | 6342                  | 1.7         | \$13,512    |
| 002403                           | ONE (1) PUMP CLARIFIER #3                | 11/22/2002 | \$6,259          | P-UTIL      | 2002          | 6538                  | 1.7         | \$10,590    |
| 002431                           | GENERATOR, MOUNTED ON TRAILER - 25 KW    | 10/18/1999 | \$17,623         | P-ODEQ      | 1999          | 6060                  | 1.8         | \$32,169    |
| 002434                           | PUMP MOTOR FOR WPCP                      | 10/16/2001 | \$6,392          | P-ODEQ      | 2001          | 6342                  | 1.7         | \$11,150    |
| 002483                           | BURNER, WASTE GAS BURNER                 | 12/26/2000 | \$7,145          | P-ODEQ      | 2000          | 6221                  | 1.8         | \$12,706    |
| 002486                           | ONE (1) TOSHIBA MAGNETIC FLOWMETER       | 06/25/2002 | \$3,678          | P-ODEQ      | 2002          | 6538                  | 1.7         | \$6,222     |
| 002487                           | ONE (1) MAGNETIC FLOWMETER               | 11/08/2002 | \$3,743          | P-UTIL      | 2002          | 6538                  | 1.7         | \$6,332     |
| 002489                           | ONE (1) PUMP LOCATED @ WPCP              | 10/22/2002 | \$3,333          | P-UTIL      | 2002          | 6538                  | 1.7         | \$5,639     |
| 002490                           | ONE (1) PUMP LOCATED @ WPCP              | 10/22/2002 | \$3,333          | P-UTIL      | 2002          | 6538                  | 1.7         | \$5,639     |
| 002493                           | ONE (1) FLYGHT PUMP/MERCED LIFT STATION  | 10/02/2002 | \$5,325          | P-ODEQ      | 2002          | 6538                  | 1.7         | \$9,009     |
| 002539                           | FUEL TANK, PORTABLE ABOVE-GROUND TANK    | 12/10/1999 | \$2,754          | P-ODEQ      | 1999          | 6060                  | 1.8         | \$5,027     |
| 002609                           | ONE (1) VOGELSANG PD PUMP, V136-105Q W/1 | 06/25/2002 | \$10,625         | P-ODEQ      | 2002          | 6538                  | 1.7         | \$17,977    |
| 002611                           | ONE (1) DYNABLEND UNIT FOR AUTO PLY SYST | 11/22/2002 | \$9,807          | P-UTIL      | 2002          | 6538                  | 1.7         | \$16,593    |
| 002616                           | LATHE, JET PRECISION - PLANT             | 06/29/2003 | \$12,232         | p-odeq      | 2003          | 6694                  | 1.7         | \$20,214    |
| 002617                           | MILL PACKAGE                             | 06/29/2003 | \$6,387          | p-odeq      | 2003          | 6694                  | 1.7         | \$10,554    |
| 002618                           | MECHANICAL SEAL, FLOWSERVE               | 06/29/2003 | \$4,385          | P-UTIL      | 2003          | 6694                  | 1.7         | \$7,245     |
| 002620                           | VALVE~                                   | 08/25/2003 | \$8,972          | P-UTIL      | 2003          | 6694                  | 1.7         | \$14,826    |
| 002693                           | STORM DRAIN - WICKS PUMP ST. - LAND #194 | 06/27/2003 | \$479,506        | P-STOR      | 2003          | 6694                  | 1.7         | \$792,384   |
| 002703                           | RODDER~                                  | 03/18/2004 | \$63,597         | P-PWKS      | 2004          | 7115                  | 1.6         | \$98,874    |

Table A-1  
Fund 593 Wastewater System Assets

|  |   |             |              |          |                    | Valuation Year = 2018 |                         |  |
|--|---|-------------|--------------|----------|--------------------|-----------------------|-------------------------|--|
|  |   | Acquisition | Asset        | Year     | ENR CCI            | Escalation            | Total                   |  |
| Asset Number and Description [1]                         |   | Cost        | Class        | Acquired | Index [2]          | Factor [2],           | Escalated               |  |
| Date   |   |             |              |          | in Year            | Current               | Acquisition             |  |
|  |   |             |              |          | Acquired           | 11062                 | Cost                    |  |
| 002763   | NEPTUNE LIFT STATION REHABILITATION             | 06/29/2004  | \$469,286    | p-bldg   | 2004               | 7115                  | \$729,600               |  |
| 002845   | VORTEX PIT PUMP                                 | 01/07/2005  | \$26,840     | p-util   | 2005               | 7446                  | \$39,873                |  |
| 002847   | PUMP VORTEX PIT                                 | 01/24/2005  | \$26,840     | p-util   | 2005               | 7446                  | \$39,873                |  |
| 002850   | VALVE~  | 04/07/2005  | \$8,817      | P-UTIL   | 2005               | 7446                  | \$13,098                |  |
| 002923   | LIFT PUMP~                                      | 05/04/2006  | \$37,715     | P-UTIL   | 2006               | 7751                  | \$53,822                |  |
| 002927   | MECHANICAL SEAL                                 | 02/23/2006  | \$8,189      | p-tool   | 2006               | 7751                  | \$11,686                |  |
| 002930   | CHOPPER PUMP                                    | 07/01/2005  | \$26,840     | p-util   | 2005               | 7446                  | \$39,873                |  |
| 002951   | VAUGHAN CHOPPER PUMP                            | 06/30/2006  | \$18,372     | p-util   | 2006               | 7751                  | \$26,219                |  |
| 003099   | WELDING FUME EXTRACTOR, PART NO. LIN            | 06/29/2007  | \$6,275      | P-ENGI   | 2007               | 7967                  | \$8,712                 |  |
| 003141   | FORKLIFT (USED)                                 | 12/11/2007  | \$15,153     | P-PWKS   | 2007               | 7967                  | \$21,039                |  |
| 003142   | DIGESTER BOILER #4                              | 02/19/2008  | \$135,486    | P-UTIL   | 2008               | 8310                  | \$180,352               |  |
| 003197   | AERATION TANK "B" UPGRADE                       | 06/30/2008  | \$962,703    | P-UTIL   | 2008               | 8310                  | \$1,281,502             |  |
| 003251   | PIPE INSPECTION SYSTEM                          | 03/16/2009  | \$8,448      | P-UTIL   | 2009               | 8570                  | \$10,905                |  |
| 003261   | 3C LIFT GATE                                    | 10/31/2008  | \$20,665     | P-TOOL   | 2008               | 8310                  | \$27,508                |  |
| 003290   | STANDBY PUMP - WICKS/NEPTUNE LIFT STATION       | 06/29/2009  | \$7,422      | p-tool   | 2009               | 8570                  | \$9,580                 |  |
| 003291   | STANDY PUMP - MERCED LIFT STATION               | 06/29/2009  | \$7,422      | p-tool   | 2009               | 8570                  | \$9,580                 |  |
| 003292   | ABRASIVE BLASTING SYSTEM                        | 06/29/2009  | \$7,344      | p-tool   | 2009               | 8570                  | \$9,479                 |  |
| 003294   | TRAILER - ENCLOSED WITH TONGUE BOX              | 06/29/2009  | \$6,174      | p-pwks   | 2009               | 8570                  | \$7,969                 |  |
| 003296   | ALIGNMENT SYSTEM - FIXTURLASER EXPRESS          | 06/29/2009  | \$21,621     | p-tool   | 2009               | 8570                  | \$27,907                |  |
| 003311   | PUMP - FLYGT 3102 - LS STANDBY                  | 08/18/2009  | \$6,135      | P-HEQU   | 2009               | 8570                  | \$7,919                 |  |
| 003312   | PUMP - FLYGT 3153 - LS STANDBY                  | 08/18/2009  | \$11,963     | P-HEQU   | 2009               | 8570                  | \$15,441                |  |
| 003313   | SLUDGE TRUCK ROLL OFF CONTAINER                 | 09/11/2009  | \$6,409      | P-ODEQ   | 2009               | 8570                  | \$8,273                 |  |
| 003351   | HVAC SYSTEM - COLLECTIONS BUILDING              | 03/10/2010  | \$15,188     | P-UTIL   | 2010               | 8804                  | \$19,083                |  |
| 003353   | AIR COMPRESSOR                                  | 08/12/2009  | \$11,798     | P-UTIL   | 2009               | 8570                  | \$15,228                |  |
| 003356   | LAND - SEWER EASEMENTS (9)                      | 06/17/2010  | \$5,000      | P-LAND   | 2010               | 8804                  | \$6,282                 |  |
| 003359   | LAND - SEWER EASEMENTS (2)                      | 06/29/2010  | \$1,500      | p-land   | 2010               | 8804                  | \$1,885                 |  |
| 003377   | METAL CANOPY BUILDING                           | 02/21/2011  | \$24,376     | P-BLDG   | 2011               | 9070                  | \$29,730                |  |
| 003381   | LAND - 2550 DAVIS STREET                        | 10/06/2010  | \$1,650,000  | p-land   | 2010               | 8804                  | \$2,073,118             |  |
| 003391   | RECIRCULATING PUMP - DIGESTER #4                | 01/28/2011  | \$6,875      | P-UTIL   | 2011               | 9070                  | \$8,385                 |  |
| 003394   | WPCP - ROTARY DRUM THICKNER SYSTEM              | 06/29/2011  | \$1,672,481  | p-util   | 2011               | 9070                  | \$2,039,806             |  |
| 003425   | CHLORINE CONTACT TANK MECHANICAL                | 07/29/2011  | \$6,932      | P-UTIL   | 2011               | 9070                  | \$8,454                 |  |
| 003474   | SUBMERSIBLE PUMP - SAN RAFAEL LIFT STATION      | 05/02/2012  | \$4,375      | P-UTIL   | 2012               | 9338                  | \$5,182                 |  |
| 003475   | SUBMERSIBLE PUMP - WASHINGTON LIFT STATION      | 05/02/2012  | \$7,482      | P-UTIL   | 2012               | 9338                  | \$8,863                 |  |
| 003547   | REFRIGERATOR SAMPLER 120 VAC, 60 HZ (2)         | 06/21/2012  | \$11,695     | P-UTIL   | 2012               | 9338                  | \$13,853                |  |
| 003623   | SPIRAL SLUDGE HEAT EXCHANGER                    | 06/18/2013  | \$31,464     | P-UTIL   | 2013               | 9543                  | \$36,470                |  |
| 003648   | BLUE DOLPHIN LIFT STATION                       | 06/28/2013  | \$226,561    | P-BLDG   | 2013               | 9543                  | \$262,610               |  |
| 003649   | WICKS SANITARY LIFT STATION                     | 06/28/2013  | \$867,617    | p-bldg   | 2013               | 9543                  | \$1,005,669             |  |
| 003655   | METERING PUMPS AND ACCESSORIES (3 SETS)         | 08/19/2013  | \$24,032     | P-UTIL   | 2013               | 9543                  | \$27,856                |  |
| 003719   | SPARE DEZURIK PEC AND APCO 250 VALVES           | 07/01/2013  | \$5,443      | P-UTIL   | 2013               | 9543                  | \$6,309                 |  |
| 003756   | 610 GAL VERTICAL TANKS FOR WPCP (2)             | 03/11/2014  | \$22,646     | P-TOOL   | 2014               | 9806                  | \$25,545                |  |
| 003792   | STERILIMATIC STEAM PRESSURE STERILIZER          | 06/30/2014  | \$10,773     | P-UTIL   | 2014               | 9806                  | \$12,152                |  |
| 003793   | KJELTEC 8200 AMMONIA DITILLATION UNIT           | 06/30/2014  | \$11,514     | P-UTIL   | 2014               | 9806                  | \$12,988                |  |
| 003991   | PREMIER TRAILER MOUNTED PORTABLE TRASH PUMP     | 10/07/2015  | \$42,078     | P-HEQU   | 2015               | 10036                 | \$46,381                |  |
| 003992   | 2015 POLARIS GEM ELECTRIC VEHICLE - MODEL E     | 09/02/2015  | \$15,158     | P-PWKS   | 2015               | 10036                 | \$16,708                |  |
| 003993   | DIGESTER RECIRCULATION PUMP AND MOTOR           | 01/20/2016  | \$88,985     | P-UTIL   | 2016               | 10331                 | \$95,276                |  |
| 003994   | HIGH EFFICIENCY TURBO COMPRESSOR                | 08/05/2015  | \$87,921     | P-UTIL   | 2015               | 10036                 | \$96,912                |  |
| 004253   | HOTSY PRESSURE WASHER MODEL #1455N              | 10/19/2016  | \$8,552      | P-HEQU   | 2016               | 10331                 | \$9,157                 |  |
| 004254   | WATSON MARLOW 530 UN/REM PERISTALTIC TUBING PUM | 05/10/2017  | \$8,486      | P-MAIN   | 2017               | 10676                 | \$8,793                 |  |
| 004255   | PREMIER CORNELL PORTABLE TRASH PUMP             | 06/21/2017  | \$34,279     | P-HEQU   | 2017               | 10676                 | \$35,518                |  |
| 004256   | WATER POLLUTION CONTROL PLANT EXPANSION         | 07/01/2016  | \$56,341,472 | P-BLDG   | 2016               | 10331                 | \$60,324,725            |  |
| 004257   | CCTV SEWER TRUCK EQUIPMENT                      | 07/01/2016  | \$218,914    | P-HEQU   | 2016               | 10331                 | \$234,391               |  |
| Total Treatment Plant and Lift Stations                  |   |             | \$69,708,226 |          |                    |                       | \$114,062,679           |  |
| Collection System  |   |             | <i>miles</i> |          | <i>Linear Feet</i> | <i>\$/LF</i>          | <i>Replacement Cost</i> |  |
| Collection system pipe                                   |   |             | 130          |          | 686,400            | \$260                 | \$178,464,000           |  |
| Total Treatment Plant, Lift Stations and Collection Pipe |   |             |              |          |                    |                       | \$292,526,679           |  |

Notes:

1. Asset data was provided by the City. The data excludes the following collection system pipe assets.

Collection system pipe values are based on replacement costs as shown in the body of the table.

|        |                                     |            |             |
|--------|-------------------------------------|------------|-------------|
| 002220 | GROUP OF UNDERGROUND PIPING         | 01/01/1948 | \$136,780   |
| 002221 | GROUP OF UNDERGROUND PIPING         | 01/01/1968 | \$517,091   |
| 002222 | GROUP OF UNDERGROUND PIPING         | 01/01/1991 | \$296,116   |
| 002764 | ESTUDILLO SANITARY SEWER EXTENSION  | 06/29/2004 | \$292,277   |
| 003196 | PIPING MODERNIZATION                | 06/30/2008 | \$431,444   |
| 003650 | SEWER LINE REPLACEMENTS             | 06/28/2013 | \$1,719,629 |
| 003804 | PREDA ST/SL CREEK SEWER REPLACEMENT | 06/29/2014 | \$701,060   |

2. Escalated costs are the acquisition costs escalated using the Construction Cost Index values for 20-cities published by the Engineering News Record.

Table A-2  
Fund 593 Developer Contributions (Connection Fees)

| Year  | Amount      |
|-------|-------------|
| 1995  | \$29,980    |
| 1996  | \$26,197    |
| 1997  | \$13,439    |
| 1998  | \$143,702   |
| 1999  | \$269,896   |
| 2000  | \$49,729    |
| 2001  | \$191,203   |
| 2002  | \$347,274   |
| 2003  | \$198,756   |
| 2004  | \$94,302    |
| 2005  | \$48,237    |
| 2006  | \$335,374   |
| 2007  | \$54,857    |
| 2008  | \$157,980   |
| 2009  | \$204,238   |
| 2010  | \$52,004    |
| 2011  | \$34,304    |
| 2012  | \$238,319   |
| 2013  | \$234,389   |
| 2014  | \$104,089   |
| 2015  | \$590,778   |
| 2016  | \$117,885   |
| 2017  | \$370,885   |
| 2018  | \$104,523   |
| Total | \$4,012,339 |

Source: City of San Leandro Eden finance system, 593-3310