Exhibit C

TABLE OF CONTENTS

Ackı	knowledgments	
Tabl	ble of Contents	iii
A Vi	Vision for San Leandro	V-1
-		
Cha	hapter	
1	Introduction	1-1
	A. Introducing the San Leandro General Pla	n 1-1
	B. Context for the General Plan	
	C. How to Use the General Plan	1-8
	D. The General Plan Update Process	1-10
	E. Organization of the Plan	1-14
	F. Implementing and Amending the Plan	1-17
2	San Leandro in Perspective	2-1
	A. Our Role in the Region	
	B. History	
	C. Population	
	D. Economy	
	E. Land Use	
	F. Transportation System	2-17
	G. Environment	2-18
	H. Development Potential	2-20
3	Land Use Element	3-1
	FRAMEWORK	3_7
	A. Overview	
	B. Major Planning Concepts	
	C. City Structure	
	D. Land Use Diagram and Definition of Cat	

RESI	DENTIAL NEIGHBORHOODS3-35	
A.	Overview	
B.	San Leandro's Neighborhoods	
C.	Planning Issues	
D.	Goals, Policies, and Actions	
	Goal LU-1: Community Standards3-53	
	Goal LU-2: Neighborhood Character3-57	
	Goal LU-3: New Housing Opportunities	
	Goal LU-4: Mitigation of Public Facility Impacts	
	Goal LU-5: Citizen Participation	
EMP	LOYMENT AND MIXED USE DISTRICTS	
A.	Overview	
В.	Employment and Mixed Use Districts	
C.	Planning Issues 3-78	
D.	Goals, Policies, and Actions	
	Goal LU-6: Downtown Revitalization	
	Goal LU-7: Innovation Districts	
	Goal LU-8: Retail and Service Districts	
	Goal LU-9: San Leandro Shoreline	
	Goal LU-10: Land Use Compatibility3-105	
	Goal LU-11: Growth Management	
FOCI	JS AREAS	,
	Downtown 3-109	
В.	San Leandro BART Station Area	
C.	East 14th Street Corridor	
D.	Bayfair BART Station Area	
E.	San Leandro Shoreline	
F.	Marina Boulevard Corridor	
G.	MacArthur Corridor	
H.	Mid-Washington Corridor	
BEYO	OND THE CITY LIMITS	
A.	Overview	
B.	Ashland	
C.	Hillcrest Knolls/Fairmont Ridge	
	Western Castro Valley	
E	•	

4	Transpo	ortation Element	4-1
	A.	Overview	4-1
	B.	Transportation Demographics	4-4
	C.	Transportation and Land Use	
	D.	Moving Toward Complete Streets	
	E.	Travel Modes	
	F.	Traffic Forecasts and Planned Improvements	
	G.	Transportation and the Urban Environment	
	H.	Goals, Policies, and Actions	
		Goal T-1: Coordinating Land Use and Transportation	
		Goal T-2: Complete Streets	
		Goal T-3: Bicycle and Pedestrian Circulation	
		Goal T-4: Public Transportation	
		Goal T-5: Streets and Highways	
		Goal T-6: Neighborhood Traffic Management	
		Goal T-7: Traffic Safety	
		Goal T-8: Interagency Coordination	
5	A. B. C.	Key Economic Development Issues Goals, Policies, and Actions Goal ED-1: Business Attraction and Diversification Goal ED-2: Economic Prosperity Goal ED-3: Innovation Goal ED-4: Vibrant Retail Centers Goal ED-5: Business Amenities	
		Goal ED-6: Workforce Development	5-41
6	A. B. C.	Overview Open Space Parks Natural Resources Conservation and Sustainability Goal OSC-1: Rehabilitation of Existing Parks Goal OSC-2: Development of New Parks	
		Goal OSC-3: Regional Parks	

	Goal OSC-4: Joint Use	. 6-49
	Goal OSC-5: San Leandro Creek	. 6-52
	Goal OSC-6: Plant and Animal Communities	. 6-55
	Goal OSC-7: Resource Conservation and Greenhouse Gas Reduction	ι 6-57
	Goal OSC-8: Energy	. 6-62
7	Environmental Hazards Element	. <i>7-</i> 1
	A. Overview	
	B. Natural Hazards	
	C. Man-Made Hazards	
	D. Emergency Preparedness	
	E. Noise	
	F. Goals, Policies, and Actions	
	Goal EH-1: Mitigation of Natural Hazards	
	Goal EH-2: Wildfire Hazards	
	Goal EH-3: Air Quality	
	Goal EH-4: Water Quality	
	Goal EH-5: Hazardous Materials	
	Goal EH-6: Emergency Preparedness	
	Goal EH-7: Noise Compatibility	
	Goal EH-8: Transportation Noise	
	Goal EH-9: Aviation Noise	
8	Historic Preservation and Community Design Element	. 8-1
	A. Overview	
	B. Historic Preservation	8-2
	C. Community Design	8-6
	D. Goals, Policies, and Actions	
	Goal CD-1: Historic Preservation Program	
	Goal CD-2: Defining the City's Role	
	Goal CD-3: Public Awareness of Local History	
	Goal CD-4: Economics of Preservation	
	Goal CD-5: Sense of Place	. 8-43
	Goal CD-6: Quality Construction and Design	. 8-47
	Goal CD-7: A More Visually Attractive City	

9	Community Services and Facilities Element	9-1
	A. Overview	9-1
	B. Public Safety	9-2
	C. Education	9-8
	D. Library and Information Services	9-13
	E. Recreation and Human Services	9-15
	F. Infrastructure	9-22
	G. Goals, Policies, and Actions	9-27
	Goal CSF-1: Police and Fire	9-27
	Goal CSF-2: Schools	9-30
	Goal CSF-3: Library Services	9-32
	Goal CSF-4: Information Technology	
	Goal CSF-5: Recreation and Human Services	
	Goal CSF-6: Infrastructure	9-39
10	Housing Element	10-1
	(note: the Housing Element is a separate document. Chapter 10 explains provides a link to the document)	its purpose and
11	Implementation	11-1
	A. Overview	11-1
	B. Implementation Tools	11-2
	C. General Plan Annual Report and Periodic Evaluation	
12	Environmental Justice	12-1
	Overview	
	Environmental Justice Communities	
	Environmental Justice Context	
	Goals, Policies, and Actions	
	Pollution Exposure and Air Quality	
	Physical Activity and Public Facilities	
	Food Access.	
	Civic Engagement and Investment Prioritization	
	Safe and Sanitary Homes	
	pendices	
A. N	Mitigation Monitoring and Reporting Program	A-1

List of Figures

1-1	Planning Area	1-7
2-1	Regional Location	2-2
2-2	Evolution of the City, 1872-2015	2-7
3-1	Priority Development Areas	3-5
3-2	City Structure	3-17
3-3	Land Use Diagram	3-23
3-4	Residential Neighborhoods	3-36
3-5	Retail and Service Districts	3-75
3-6	Focus Areas	3-110
3-7	Unincorporated San Leandro Planning Area	3-142
3-8	Unincorporated Area Land Use Designations	3-146
4-1	Bicycle Network	4-13
4-2	Rail and Transit Network	4-19
4-3	Street Classification	4-25
4-4	Truck Routes	4-29
6-1	San Leandro Park System	6-5
6-2	Creeks, Drainageways, and Watersheds	6-19
6-3	Habitat Cover Types	6-21
7-1	Earthquake Probabilities	7-3
7-2	Hayward Fault Location and Liquefaction Hazards	7-5
7-3	Very High Fire Hazard Severity Zones	7-9
7-4	FEMA-designated FloodPlains	7-11
7-5	Noise Contours-2015	7-33
7-6	Noise Contours-2035	7-35
8-1	Historic Resources	8-7
8-2	Community Design Features	8-19
9-1	Community Facilities	9-7
12-1	San Leandro Environmental Justice Communities	12-4
12-2	CalEnviroScreen Scores in San Leandro	12-5
12-3	Large Quantity Hazardous Waste Generators by Census Tract in San Leandro	12-12
12-4	CalEnviroScreen Groundwater Threats in San Leandro	12-13
12-5	Housing Cost Burden in San Leandro	12-16
12-6	Overcrowded Households in San Leandro	12-17
12-7	Asthma Rates and Diesel Particulate Matter in San Leandro	12-20
12-8	Park Access in San Leandro	12-22
12-9	Linguistic Isolation in San Leandro	12-26

List of Charts

1-1	Correspondence Between State-Mandated Elements and San Leandro Elements	1-14
2-1	San Leandro Population, 1900-2015	2-6
2-2	Year of Construction of San Leandro's Housing Stock	2-11
2-3	Composition of San Leandro's Housing Stock	2-11
2-4	Ratio of Jobs to Employed Residents in Alameda County Cities	2-14
2-5	Existing Land Uses in San Leandro	2-16
4-1	Means of Transportation to Work for Employed San Leandro Residents	4-5
4-2	Vehicles per Household in San Leandro	4-6
5-1	Employment by Industry—San Leandro 2015	5-5
5-2	Sales Tax Per Capita in San Leandro, Alameda County, and California	5-12
5-3	Sales Tax Capture and Leakage—San Leandro, 2015	5-13
5-4	Educational Attainment in San Leandro, Alameda County, and the Bay Area	5-24
7-1	Typical Sound Levels in an Urban Environment	7-32
7-2	San Leandro Land Use Compatibility Guidelines	7-36
9-1	Total Part One Crimes in San Leandro, 1990-2015	9-3
9-2	School Enrollment, 1996-2015	9-8
List of	f Tables	
2-1	Development Forecasts for San Leandro, 2015-2035	2-25
3-1	Acreages in Each Land Use Type	3-22
3-2	Correspondence Between Land Use Diagram and Zoning Designation	
4-1	Average Daily Traffic Volumes on San Leandro Streets	4-26
4-2	Level of Service Interpretation for Intersections and Freeways	4-36
4-3	Level of Service at Major San Leandro Intersections: 2015 and 2035	4-38
4-4	Vehicle Miles Traveled in 2015 and 2035	4-40
6-1	Parks and Recreational Facilities in San Leandro	6-7
8-1	Documented Historic Resources in San Leandro, 2015	8-8
11-1	San Leandro General Plan Actions Requiring Coordination with Other Agencies	11-19



3

The Land Use Element is the centerpiece of the General Plan. It contains the maps and strategies that will shape the physical form of San Leandro over the next 20 years. The Chapter identifies those areas of the city where change will be encouraged and those areas where the existing land use pattern will be maintained and enhanced. More than any other part of the General Plan, this Chapter reflects the input provided by San Leandro residents and businesses during the General Plan Update process.

This Element contains five sections:

- "Framework" describes the major themes of the General Plan and presents the Land Use Map.
- "Residential Neighborhoods" contains goals, policies and actions for the city's residential areas.
- ➤ "Business and Industry" contains goals, policies, and actions for the city's commercial and industrial areas.
- ➤ "Focus Areas" contains strategies for specific areas of the city where change is likely during the next 20 years.
- "Beyond the City Limits" provides general direction for San Leandro's Planning Area and Sphere of Influence. These are unincorporated areas with issues that could affect San Leandro's future.

LAND USE

A reduced version of the Land Use Diagram for San Leandro is shown on Figure 3-3. A larger version, displaying individual parcels, may be viewed on the City's website <u>here</u>.

A total of 18 land use categories appear on the Diagram, including six residential categories, three mixed use categories, three predominantly commercial categories, three industrial categories, and three public/ open space categories. Table 3-1 indicates the land area in each category.

There may be multiple zoning districts within each General Plan category, particularly in the commercial and mixed use areas. This will allow finer distinctions to be made between the specific land uses to be allowed and the development standards to be applied within each area of the city. The General Plan categories are correlated with the City's zoning districts in Table 3-2. The Table indicates which zones are compatible and conditionally compatible with each General Plan category. The use of a zone noted as "conditionally compatible" would only be acceptable if the types of development allowed by that zone are consistent with General Plan goals and policies.

Land Use Categories

Residential Categories

The following six categories appear on the General Plan Diagram. Each definition includes a reference to a *gross* density, which includes the area taken up by streets, easements, and common open space, and *net* density, which is based on developable parcel area only. Gross density is intended to communicate the general character of the areas within each category and is used to describe entire neighborhoods or large subdivisions. It is intended to be descriptive and not regulatory. Net density is used to establish the maximum number of units that may be built on a single parcel in a given category. It is regulatory, and provides the basis for the applicable zoning districts in each category. Since a few of the designations contain multiple zoning districts, the maximum net density is not necessarily permitted on all parcels. In each case, the maximum net density may be exceeded pursuant to state density bonus provisions for senior and/or affordable housing.

desire to retain most of these areas for retail, service, office, and similar employment-generating land uses.

Neighborhood Commercial. This designation corresponds to small shopping centers or clusters of street front buildings with local-serving businesses and services. Allowable uses include groceries, local-serving offices, pharmacies, laundromats, dry cleaners, restaurants, and other businesses that serve the daily needs of nearby residential areas. The maximum allowable Floor Area Ratio (FAR) is 0.5. Residential uses and mixed use development may be considered within Neighborhood Commercial areas, subject to a maximum net density of 24.2 units per acre and an FAR limit of 0.5.

General Commercial. This designation corresponds to larger shopping centers, shopping districts, and commercial uses providing a broader range of goods and services and serving a broader market than the neighborhood commercial areas. Allowable uses include but are not limited to supermarkets, department stores, apparel stores, theaters, and non-retail services such as offices and banks. These areas also contain

primarily auto-oriented uses such as hotels and motels, car dealerships, auto service and repair businesses, and construction suppliers. The uses are generally designed for the convenience of persons arriving by car. The maximum allowable Floor Area Ratio (FAR) is 1.0. However, there are multiple zoning districts in this category, including several that are subject to lower maximum limits. Some of the zoning districts in this designation permit residential uses, subject to conditional use permit requirements and a maximum net density of 24.2 units per acre. In such cases, maximum FARs also apply. Residential uses are not permitted in all districts due to the potential for conflicts with heavier commercial activities and the need to retain land for local services and revenue generation.



Mixed Use Categories

There are four mixed use categories on the General Plan Diagram, corresponding to the areas of greatest development density and intensity in the city. Multi-family residential and commercial uses are encouraged in all four categories. Mixed use development (projects combining commercial and residential uses on a single parcel) is strongly encouraged in all four categories but is not mandatory unless specifically called out by a Specific Plan or Area Plan covering areas with these designations. Within each area, zoning may be used to identify areas where residential uses are preferred (or required) and areas where commercial uses are preferred (or required). The intensity of development in mixed use areas is typically regulated by floor area ration rather than units per acre, although some mixed use zoning districts may incorporate both metrics.

Downtown Mixed Use. This designation corresponds to the area that has historically been the central business district of San Leandro. It allows a range of uses which together create a pedestrian-oriented street environment. These uses include retail shops, services, offices, cultural activities, public and civic buildings, and similar and compatible uses, including upper story residential uses. These activities may be located within the same building or within separate buildings on the same site or nearby sites. More specific guidance on the mix and design of uses is specified in General Plan policies for the Downtown area and in the 2007 Downtown TOD Strategy. A maximum FAR of 3.5 applies, although this maximum is not permitted in all zoning districts within this area.

Mixed use development with housing is encouraged in this area, with allowable residential densities up to 125 units per net acre, depending on the zoning district. The City also offers density bonuses of up to 20 percent above the General Plan maximums stated above where the average unit size is smaller than 750 square feet. Regardless of unit size, a maximum FAR of 3.5 also applies to mixed use development. This maximum is not permitted in all zoning districts within the Downtown Mixed Use area. Several Downtown zoning districts have been established to respond to existing land uses and development opportunities, and to facilitate Downtown revitalization goals.

¹ These bonuses may not be added to the state-required density bonus for affordable housing. Only one density bonus program may be applied to any given development.

Transit-Oriented Mixed Use. The purpose of this designation is to provide for a mix of high-intensity land uses that capitalize on proximity to the San Leandro BART station. This designation maximizes the potential for transit-oriented infill development and achieves compatible transitions to adjacent residential districts through design standards and zoning.

Several zoning districts have been established for the Transit-Oriented Mixed Use areas. These districts emphasize the vertical mixing of different uses, with housing being the predominant use in some areas and office/retail the major use in others. The maximum floor area ratio in areas with this designation is 4.0, although intensities of 5.0 may be considered on sites adjacent to the BART station. The transit-oriented zoning districts specify minimum densities (generally 20 to 60 units per acre) and some specify minimum floor area ratios (generally 1.0) to ensure that land is used as efficiently as possible. The maximum number of residential units on any given property is dictated by floor area ratio limits in some zoning districts and maximum density limits in others.



Corridor Mixed Use. This designation allows a mix of commercial and residential uses oriented in a linear development pattern along major transit-served arterials such as East 14th Street. A range of commercial and office uses is permitted, primarily serving neighborhood and community needs. Residential uses may be either free-standing or integrated into the upper floors of mixed use projects. Development should be designed to encourage walking and bicycle use, and should be sufficiently dense to support increased transit services along the corridors. A maximum allowable FAR of 2.5 applies in areas with this designation. Maximum residential density in this category is dictated by the above floor area ratio limit rather than limits on housing units per acre.

Bay Fair Transit-Oriented Development. This designation includes approximately 120 acres within the San Leandro city limits around the Bay Fair BART Station, including Bayfair Center, Fairmont Square and Fashion Faire Place, and other commercial properties along Hesperian Boulevard, Fairmont Drive, and East 14th Street in the Bayfair Center vicinity. The BART parking lot is also included. As of 2016, a TOD Specific Plan for this area was underway. The intent is to create a new vision for this area, including retail, office, higher density housing, open space, and public land uses. A more urban development form is envisioned, with pedestrian-scaled streets and an orientation toward BART access and transit use. A maximum FAR of 3.0 applies. Maximum residential density in this category is dictated by floor area ratio limits rather than upper limits on housing units per acre.

Industrial Categories

Three industrial categories have been identified, as described below.

Light Industrial. Light Industrial areas may contain wholesale activities, distribution facilities, research and development or e-commerce uses, business services, technology, and manufacturing operations which produce minimal off-site impacts. Campus-style industrial parks and professional offices also are permitted. A limited range of commercial uses also is permitted in these areas. Uses in areas with this designation must be capable of locating adjacent to residential areas without creating adverse effects. A maximum floor area ratio of 1.0 applies, although this area contains multiple zoning districts and this maximum may not be attainable in all districts.

General Industrial. General Industrial areas may contain a wide range of manufacturing, transportation, food and beverage processing,

TABLE 3-2 CORRESPONDENCE BETWEEN LAND USE DIAGRAM AND ZONING DESIGNATIONS			
Land Use Category	Corresponding Zoning Designations	Conditionally Compatible Zoning Designations	
Garden Residential (RG)	RO	RS, PS	
Low Density Residential (RL)	RS, RS-40, RS (VP)	RS (PD), RD, PS, CN	
Low-Medium Density Residential (RLM)	RS (PD)	RD, RS, PS	
Medium Density Residential (RM)	RD, RM-3000, RM-2500, RM-2000	RS (PD), RD, PS	
Medium-High Density Residential (RMH)	RM-1800	RM-2000, RM-2500, RM- 3000, PS	
High Density Residential (RH)	RM-875	RM-1800	
Neighborhood Commercial (CN)	CN, P	CC, CR, PS	
General Commercial (CG)	CC, CS, CR	CN, PS, P	
Downtown Mixed Use (MUD)	DA-1, DA-2, DA-3, P	RM-875, RM-1800, CN, PS	
Transit-Oriented Mixed Use (MUTOD)	DA-2, DA-3, DA-4, DA-6	RM-875, RM-1800, PS	
Bay Fair TOD Mixed Use (BTOD)	B-TOD		
Corridor Mixed Use (MUC)	NA-1, NA-2, SA-1, SA-2, SA-3, DA-2	RM-875, RM-1800, RM-2000, CC, IL	
Light Industrial (IL)	IL, IP	IG, CC, CS, P, PS	
General Industrial (IG)	IG, IL, IP	CC, CS, P, PS	
Industrial Transition (IT)	IT	IG, CC, IL, IP	
Public/Institutional (PI)	PS	Depends on type of use	
Parks and Recreation (PR)	OS	PS, CR	
Resource Conservation (RC)	OS	PS	

Source: City of San Leandro, 2016