City of San Leandro

A Review of Sales Tax and

Current Business Climate



Discover. Recover. Prosper. Fran.Mancia@MuniServices.com

Regional Comparison

| | Quarter Comparison: 2014Q4 to 2015Q4 | | | Annual Comparison: 2014 to 2015 | | | |
|----------------------|--------------------------------------|---------------|-----------|---------------------------------|---------------|-----------|--|
| | San Leandro | S.F. Bay Area | Statewide | San Leandro | S.F. Bay Area | Statewide | |
| Total | 6.1% | 2.9% | 2.6% | 10.1% | 3.0% | 2.6% | |
| General Retail | 2.8% | 1.7% | 3.0% | 2.3% | 2.2% | 3.1% | |
| Food Products | 15.2% | 4.6% | 4.7% | 12.3% | 6.3% | 5.6% | |
| Transportation | 14.3% | 1.3% | 1.5% | 15.1% | -0.3% | 0.2% | |
| Construction | 10.8% | 6.1% | 8.9% | 9.4% | 8.2% | 8.0% | |
| Business To Business | -1.6% | 4.5% | -2.0% | 13.7% | 2.3% | -1.2% | |
| Department Stores | 0.6% | -0.7% | 1.9% | -0.6% | -0.4% | 1.0% | |
| Auto Sales - New | 25.4% | 7.2% | 8.7% | 27.2% | 8.7% | 8.8% | |
| Electronic Equipment | 23.5% | 12.3% | 8.7% | 60.4% | 5.2% | 3.7% | |
| Heavy Industry | -18.5% | 1.4% | 1.5% | 1.7% | 3.8% | 5.3% | |
| Bldg.Matls-Whsle | 11.5% | 6.3% | 12.2% | 8.0% | 9.6% | 9.9% | |
| Restaurants | 13.7% | 5.5% | 5.7% | 14.9% | 7.4% | 7.1% | |
| Apparel Stores | 4.4% | 3.8% | 3.9% | 4.2% | 3.0% | 3.2% | |
| Bldg.Matls-Retail | 9.8% | 5.8% | 5.0% | 11.5% | 6.6% | 6.0% | |
| Auto Parts/Repair | 12.2% | -1.4% | 0.4% | 11.9% | 3.2% | 5.1% | |
| Service Stations | - 8.7 % | -12.7% | -11.1% | -11.5% | -16.7% | -14.3% | |
| Light Industry | -0.4% | 22.3% | 2.9% | -2.7% | 5.1% | 1.6% | |
| Miscellaneous Retail | 3.1% | 3.4% | 3.9% | 1.2% | 3.7% | 4.2% | |
| Food Markets | 3.6% | 1.6% | 1.9% | 6.2% | 2.5% | 1.5% | |
| Office Equipment | 28.5% | 10.7% | 1.5% | 14.1% | 5.9% | 0.2% | |



County Comparison

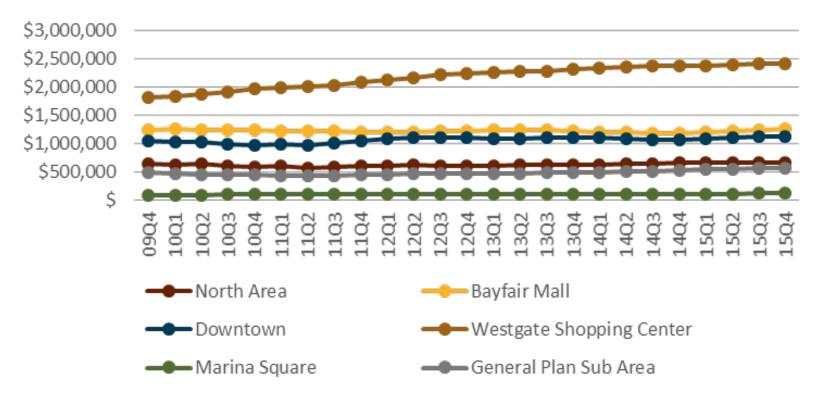
| Sules fax were cash receipts. Three Advances thas clean op tayment | | | | | | | | | | | | | | |
|--|--------|---------|--------|---------|--------|--------|---------------------|---------------|-------------|---------------------------------|---------------|---------------|-------------|-------|
| | % C | HANGE E | BY MON | TH ENDE | D QUAR | TER | FISCAL YEAR TO DATE | | | MOST RECENT FOUR QUARTERS TOTAL | | | | |
| Last Year Cash Received > | Dec-13 | Mar-14 | Jun-14 | Sep-14 | Dec-14 | Mar-15 | Jul-14 thru | Jul-15 thru | | | Apr-14 thru | Apr-15 thru | | |
| This Year Cash Received > | Dec-14 | Mar-15 | Jun-15 | Sep-15 | Dec-15 | Mar-16 | Mar-15 | Mar-16 | \$ Chg | % Chg | Mar-15 | Mar-16 | \$ Chg | % Chg |
| Calendar Sales Quarter > | 14Q3 | 14Q4 | 15Q1 | 15Q2 | 15Q3 | 15Q4 | 3 Quarters | 3 Quarters | | | | | | |
| 1 Oakland | 6.9 | 0.9 | -4.3 | -1.9 | 1.7 | 4.4 | 37,284,070 | 37,798,773 | 514,703 | 1.4 | 48,688,268 | 48,709,076 | 20,808 | 0.0 |
| 2 Fremont | 11.2 | 7.3 | -2.5 | 8.2 | 7.0 | 8.2 | 30,128,523 | 32,483,940 | 2,355,417 | 7.8 | 39,166,173 | 41,294,402 | 2,128,229 | 5.4 |
| 3 Hayward | -0.6 | -0.9 | -2.2 | 5.7 | 2.3 | 3.2 | 22,905,059 | 23,761,422 | 856,363 | 3.7 | 30,024,748 | 30,721,610 | 696,862 | 2.3 |
| 4 San Leandro | 11.4 | 9.0 | 16.5 | 11.4 | 11.2 | 7.7 | 20,296,687 | 22,334,456 | 2,037,769 | 10.0 | 25,766,240 | 28,706,935 | 2,940,695 | 11.4 |
| 5 Livermore | 8.3 | 2.7 | -2.3 | 5.9 | 9.0 | 11.5 | 19,938,566 | 21,698,882 | 1,760,316 | 8.8 | 25,904,989 | 27,527,530 | 1,622,541 | 6.3 |
| 6 Pleasanton | 11.9 | -5.7 | 6.7 | 8.0 | -1.2 | 3.9 | 17,005,107 | 17,592,741 | 587,634 | 3.5 | 21,542,138 | 22,435,796 | 893,658 | 4.1 |
| 7 Dublin | 7.6 | 0.6 | -0.1 | 1.6 | 2.3 | 5.9 | 14,376,304 | 14,854,379 | 478,075 | 3.3 | 18,663,904 | 19,136,900 | 472,996 | 2.5 |
| 8 Berkeley | 5.4 | 3.8 | -1.6 | 4.2 | 4.7 | 6.0 | 13,146,813 | 13,804,595 | 657,782 | 5.0 | 16,968,072 | 17,565,958 | 597,886 | 3.5 |
| 9 Newark | 8.6 | 3.2 | 4.5 | 3.5 | 9.7 | 10.4 | 7,867,183 | 8,489,689 | 622,506 | 7.9 | 10,207,784 | 10,935,788 | 728,004 | 7.1 |
| 10 Alameda County | 8.0 | 3.0 | 9.7 | 16.7 | 12.0 | 5.3 | 7,125,115 | 7,943,686 | 818,571 | 11.5 | 9,031,852 | 10,034,900 | 1,003,048 | 11.1 |
| 11 Alameda | 17.9 | 11.6 | -4.1 | -2.2 | 25.5 | 4.3 | 6,539,263 | 7,136,725 | 597,462 | 9.1 | 8,683,378 | 9,192,220 | 508,842 | 5.9 |
| 12 Union City | 8.8 | -4.4 | 1.8 | -24.5 | 2.0 | -1.0 | 7,005,458 | 6,460,846 | -544,612 | -7.8 | 9,129,587 | 8,622,912 | -506,675 | -5.5 |
| 13 Emeryville | 4.4 | 3.7 | -2.9 | 3.7 | 6.1 | 6.5 | 6,311,437 | 6,656,448 | 345,011 | 5.5 | 8,283,332 | 8,570,792 | 287,460 | 3.5 |
| 14 Albany | -1.8 | -1.0 | 11.5 | 2.0 | 0.6 | 4.2 | 1,734,631 | 1,775,269 | 40,638 | 2.3 | 2,310,366 | 2,417,336 | 106,970 | 4.6 |
| 15 Piedmont | -37.5 | -18.1 | 15.0 | -11.7 | -12.1 | -11.7 | 174,354 | 153,708 | -20,646 | -11.8 | 217,062 | 202,810 | -14,252 | -6.6 |
| Alameda Countywide | 7.7 | 2.4 | 0.6 | 4.0 | 5.6 | 6.1 | 211,838,570 | 222,945,559 | 11,106,989 | 5.2 | 274,587,893 | 286,074,965 | 11,487,072 | 4.2 |
| S.F. Bay Area | 7.8 | 3.9 | 3.6 | 3.7 | 2.0 | 4.8 | 1,068,901,028 | 1,106,584,944 | 37,683,916 | 3.5 | 1,380,504,394 | 1,429,253,457 | 48,749,063 | 3.5 |
| Northern California | 6.7 | 3.0 | 3.4 | 3.5 | 1.8 | 4.2 | 2,040,225,995 | 2,104,831,818 | 64,605,823 | 3.2 | 2,636,047,298 | 2,720,988,579 | 84,941,281 | 3.2 |
| Southern California | 5.7 | 4.7 | 2.9 | 4.0 | 2.8 | 2.9 | 2,675,888,026 | 2,762,640,693 | 86,752,667 | 3.2 | 3,485,758,128 | 3,595,977,965 | 110,219,837 | 3.2 |
| State Total | 6.2 | 4.0 | 3.1 | 3.8 | 2.4 | 3.5 | 4,716,114,021 | 4,867,472,511 | 151,358,490 | 3.2 | 6,121,805,426 | 6,316,966,544 | 195,161,118 | 3.2 |

SAN LEANDRO

Sales Tax Net Cash Receipts: Three Advances Plus Clean-Up Payment

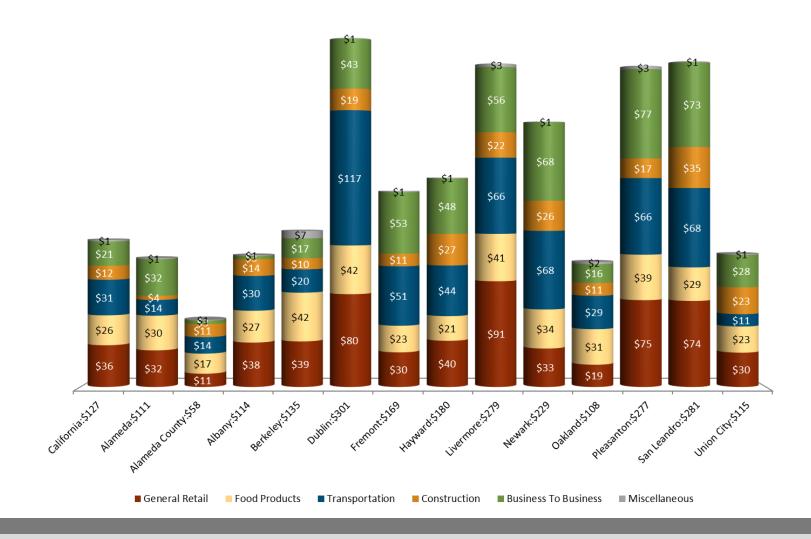


Historical Annualized Sales Tax by Geographic Area





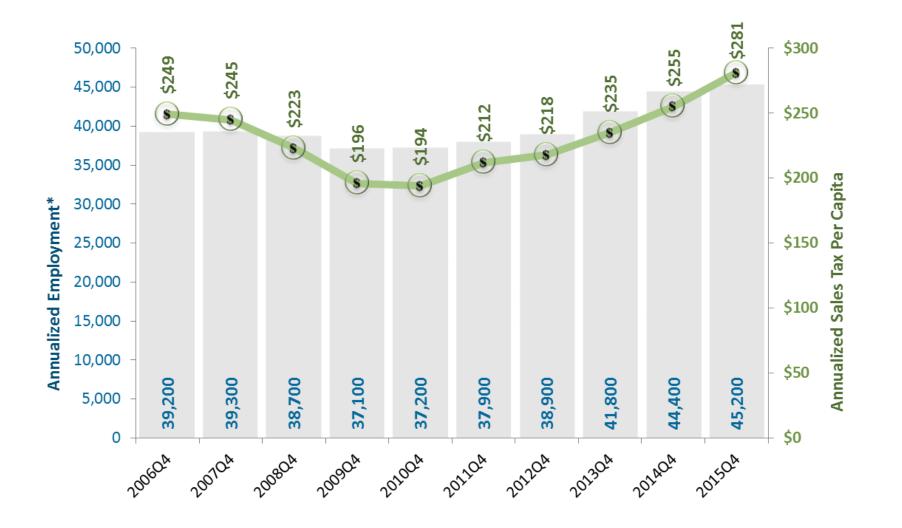
Annual Per-Capita Sales Tax





Note: Emeryville and Piedmont removed to allow better scale

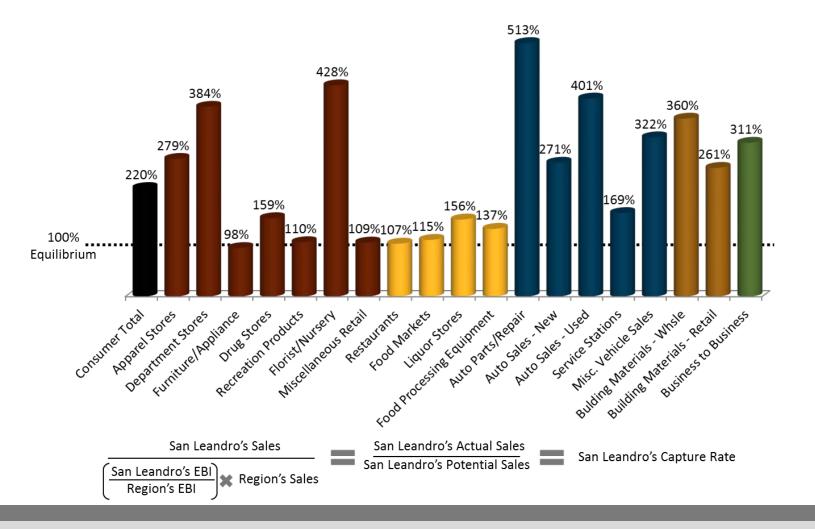
Employment Compared to Sales Tax Per Capita





Correlation Coefficient: 0.65 with +1 being perfect correlation

Opportunities in San Leandro



When effective buying income for San Leandro is compared to that of the Bay Area, we see that opportunities exist for expanding the tax base in segments that are not saturated.



Top 25 Sales Tax Generators (Alpha Order)

- ALLIED BUILDING PRODUCTS
- AUTOCOM NISSAN EAST BAY
- COSTCO WHOLESALE
- CUMMINS PACIFIC
- ENTERPRISE CAR SALES
- F.H. DAILEY CHEVROLET
- HOME DEPOT
- MACY'S DEPARTMENT STORE
- NICHOLAS PARKS NISSAN
- NIKE CLEARANCE STORE
- NORCAL KENWORTH
- NORDSTROM RACK
- ONESOURCE SUPPLY SOLUTIONS

- PETERSON POWER SYSTEMS
- PETERSON TRACTOR
- PETERSON TRUCKS
- REXEL
- ROSS STORES
- ROYAL WHOLESALE ELECTRIC
- SAFEWAY STORES
- SAN LEANDRO CHRYSLER DODGE JEEP
- SAN LEANDRO HONDA
- TARGET STORES
- THE FORD STORE
- WAL-MART STORES



Performance Ranking

| Costco | Home Depot | Walmart |
|------------------|----------------|----------------|
| 1. Hayward | 1. Emeryville | 1. San Leandro |
| 2. San Leandro | 2. Hayward | 2. Union City |
| 3. Antioch | 3. San Leandro | 3. Antioch |
| 4. Richmond | 4. Union City | 4. Pittsburg |
| 5. Danville | 5. Hercules | 5. Richmond |
| 6. Novato | 6. Pittsburg | 6. San Ramon |
| 7. San Francisco | 7. Richmond | 7. Napa |



Performance Ranking – New Auto Sales

| Chevrolet | Ford / Lincoln /Mercury | Honda |
|----------------|-------------------------|----------------|
| 1. San Jose | 1. Morgan Hill | 1. Palo Alto |
| 2. San Jose | 2. Santa Rosa | 2. San Jose |
| 3. Santa Rosa | 3. San Leandro | 3. Santa Rosa |
| 4. Petaluma | 4. Berkeley | 4. Milpitas |
| 5. Pittsburg | 5. Redwood City | 5. Hayward |
| 6. San Leandro | 6. Santa Clara | 6. Petaluma |
| 7. Gilroy | 7. Petaluma | 7. San Leandro |

